

**BURBANK-GLENDALE-PASADENA
AIRPORT AUTHORITY**

Basic Financial Statements

June 30, 2021 and 2020

(With Independent Auditor's
Report Thereon)



Certified
Public
Accountants

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BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Basic Financial Statements

June 30, 2021 and 2020

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Independent Auditor's Report

The Honorable Board of Commissioners
Burbank-Glendale-Pasadena Airport
Authority Burbank, California

Report on the Basic Financial Statements

We have audited the accompanying financial statements of the Burbank-Glendale-Pasadena Airport Authority (the Authority) as of and for the years ended June 30, 2021 and 2020, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Authority's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Authority as of June 30, 2021 and 2020, and the changes in its financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 16, 2021, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

A handwritten signature in dark ink that reads "Macias Gini & O'Connell LLP". The signature is written in a cursive, flowing style.

Los Angeles, California
December 16, 2021

MANAGEMENT'S DISCUSSION AND ANALYSIS

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BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

June 30, 2021 and 2020

(Unaudited)

The Burbank-Glendale-Pasadena Airport Authority (Authority) is a separate governmental entity created by a Joint Exercise of Power Agreement (Agreement) executed in June 1977 among the Cities of Burbank, Glendale, and Pasadena, California (Cities). The purpose of the Agreement was to enable the Cities to acquire, operate, repair, maintain, improve, and administer the Bob Hope Airport, commonly known as "Hollywood Burbank Airport" (Airport), as a public air terminal. The Authority is governed by a nine-member Board of Airport Commissioners, three of which are appointed by the City Council of each of the Cities. The members of the Airport Commission annually elect a President, Vice-President, and Secretary of the Commission. The Authority has contracted with TBI Airport Management, Inc. (TBI) to perform certain airport administrative, maintenance, operational services, and aircraft rescue and firefighting (ARFF) services.

The management of the Authority presents the following narrative overview of the Authority's financial activities for the fiscal years ended June 30, 2021 and 2020. The following discussion and analysis should be read in conjunction with the accompanying basic financial statements.

The Authority's report consists of this management's discussion and analysis (MD&A) and the financial statements. The MD&A is intended to serve as an introduction to the Authority's basic financial statements. The basic financial statements include the *Statements of Net Position*, the *Statements of Revenues, Expenses and Changes in Net Position*, the *Statements of Cash Flows*, and the *Notes to Basic Financial Statements*.

The *Statements of Net Position* present information on all of the Authority's assets, liabilities and deferred inflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating.

The *Statements of Revenues, Expenses and Changes in Net Position* present information showing how the Authority's net position changed during the fiscal year. All changes in net position are reported when the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this Statement for some items that will result in cash flows in future fiscal periods.

The *Statements of Cash Flows* present information on the Authority's inflows and outflows of cash and cash equivalents during the fiscal year resulting from operating activities, noncapital financing activities, capital and related financing activities, and investing activities.

The *Notes to Basic Financial Statements* present information that is not displayed on the face of the basic financial statements. Such information is essential to a full understanding of the Authority's financial activities.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

June 30, 2021 and 2020

(Unaudited)

Overview of the Authority's Operations

Highlights of Airport Activities

In mid-March 2020, the Airport began to experience the negative impacts of the COVID-19 pandemic on passenger traffic levels. As the pandemic unfolded, it resulted in a rapid and unprecedented negative impact on the entire aviation industry and national economy. Prior to the COVID-19 pandemic, the Airport had been operating with the momentum of multi-year passenger growth, the addition of new flight frequencies and destinations by the airlines, favorable national economic conditions, and strong financial performance.

In response to the rapid and severe decline in passenger activity and the corresponding loss of Airport revenues, the Airport Commission approved a series of initiatives directed at providing temporary airline and tenant economic relief, cost reduction measures, and the suspension of non-essential discretionary projects and expenditures. Federal relief grant funds were awarded to support the loss of activity based operating revenues. The U.S. Department of Transportation released funding authorized under the Coronavirus Aid, Relief, and Economic Security (CARES) Act to U.S. airports in April 2020. The Authority was the recipient of \$21,081,611 in CARES Act grant aid of which \$17,817,411 and \$3,264,200 were expended in FY 2021 and 2020, respectively. In April 2021, the Authority also received additional federal grants in the amount of \$7,674,141 as part of the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA). Finally, in June 2021, a third federal grant in the amount of \$20,749,123 was allocated to the Authority as part of the American Rescue Plan Act (ARPA) and formally awarded to the Authority in August 2021.

After a volatile first eight months in FY 2021, which included the negative impacts to air travel demand due to a surge in the COVID-19 pandemic during November 2020 through February 2021, commencing in March 2021, passenger activity levels at the Airport began to increase due to many positive factors such as a returning of passenger confidence in air travel due to vaccination distribution efforts, easing of Southern California travel and business restrictions, and the addition of air carrier service including the return of previously cancelled services and the addition of new destinations. The Airport's total passenger traffic concluded FY 2021 and 2020 with 1,758,771 and 4,540,201 passengers at a decrease of 61.3% and 17.4%, respectively, from FY 2020 and 2019, respectively.

The Airport was served during FY 2021 by eight signatory air carriers, which included Alaska Airlines, American Airlines, Avelo Airlines, Delta Air Lines, JetBlue Airways, Southwest Airlines, Spirit Airlines, and United Airlines. Avelo Airlines, a low cost startup airline, made its national debut at Hollywood Burbank Airport and began its operations at the Airport commencing at the end of April 2021. The Airport's other signatory air carriers also began adding back previously suspended routes with some also adding new destinations.

The long-term recovery will be based on a number of factors, some of which are beyond the control of the aviation industry. The impacts of the COVID-19 pandemic are expected to continue to have a dampening effect in the demand for air travel through the next two years with recovery in the leisure sector rebounding before business travel. As the aviation and related travel industries recover from the impacts of the pandemic, the Authority's financial approach will continue to be conservative, maintain and strengthen its liquidity position, be prudent with expenses as well as determining the timing to restart discretionary capital programs, and maintenance of a competitive cost structure in the Los Angeles-Long Beach-Anaheim, California area that is also served by four other airports.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY**Management's Discussion and Analysis**

June 30, 2021 and 2020

(Unaudited)

Passenger Traffic Activity

The following table presents a comparative summary of passenger and other traffic in FY 2021, FY 2020 and FY 2019:

Description	FY 2021	FY 2020	FY 2019	% increase (decrease)	
				FY 2020/21	FY 2019/20
Commercial carrier flight operations (takeoffs and landings)	27,759	55,000	59,574	(49.5)%	(7.7)%
Landing weight (in pounds)	1,994,519,421	3,734,685,322	3,860,175,506	(46.6)	(3.3)
Total passengers	1,758,771	4,540,201	5,493,990	(61.3)	(17.4)
Departing passengers (enplaned)	876,735	2,261,359	2,745,259	(61.2)	(17.6)
Arriving passengers (deplaned)	882,036	2,278,842	2,748,731	(61.3)	(17.1)
Cargo tonnage (in tons)	56,495	53,762	53,635	5.1	0.2

Passenger traffic at the Airport decreased by 61.3% and 17.4% compared to the prior year in FY 2021 and 2020, respectively. Of the 1,758,771 and 4,540,201 passengers during FY 2021 and 2020, respectively, Southwest Airlines serviced the largest number of passengers at 1,133,353 (64.4% of total passengers) and 3,069,704 (67.7% of total passengers), in FY 2021 and 2020, respectively.

With FY 2021 representing the first full fiscal year impacted by the COVID-19 pandemic and FY 2019 representing the last full fiscal year pre-COVID-19 pandemic, total passenger traffic for FY 2021 remained at 32.0% of pre-COVID-19 levels when compared to FY 2019. On the following page, the Total Passengers by Quarter graph shows a slight recovery from the fourth quarter of FY 2020, which marked the beginning of the COVID-19 pandemic, to the first quarter of FY 2021. However, COVID-19 variants and resurgences in infection rates continued to suppress air travel demand throughout the second and third quarters of FY 2021 with signs of recovery beginning in the fourth quarter of FY 2021. Despite signs of recovery, the passenger traffic activity for the fourth quarter of FY 2021 still represented only 51.6% of the activity seen in the same quarter of FY 2019 (pre-COVID).

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

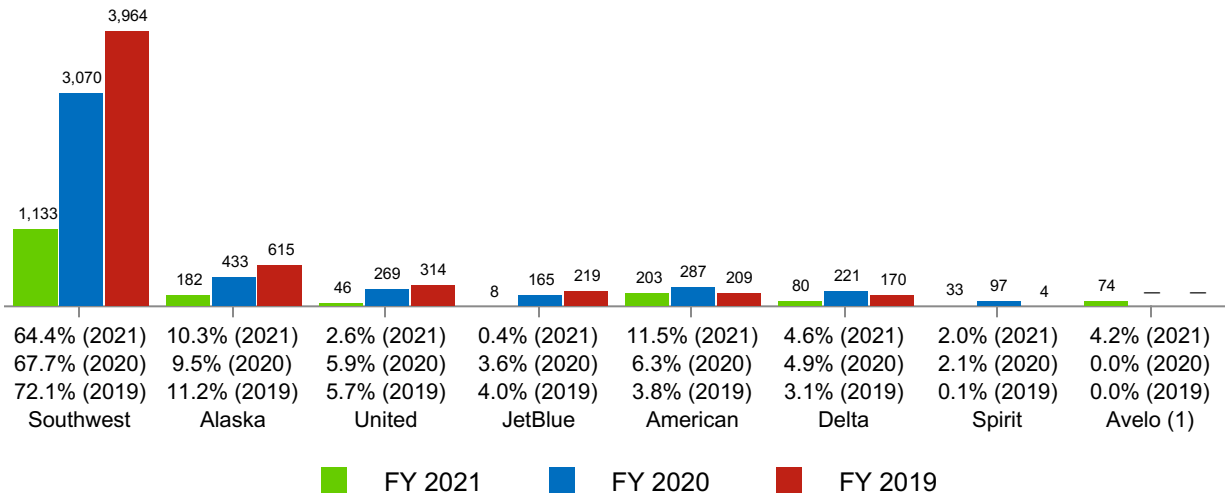
Management's Discussion and Analysis

June 30, 2021 and 2020

(Unaudited)

The chart below presents the passenger traffic share by airline for FY 2021, FY 2020 and FY 2019:

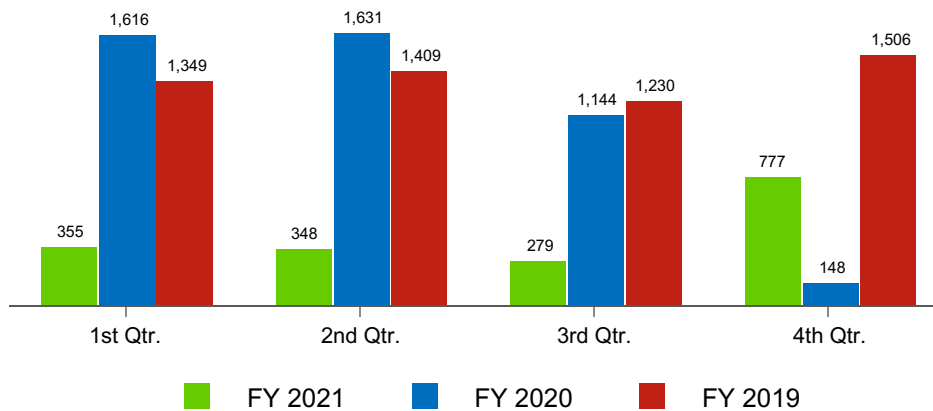
Signatory Airlines and Percentage of Market Share (passengers in thousands)



(1) Avelo Airlines began operations in April 2021.

The following chart presents the passenger traffic by quarter for FY 2021, FY 2020 and FY 2019:

Total Passengers By Fiscal Quarter (in thousands)



BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

June 30, 2021 and 2020

(Unaudited)

Flight Operations Activities

The total number of commercial air carrier flights was 27,759 and 55,000, resulting in decreases of 49.5% and 7.7% from the prior fiscal year for FY 2021 and 2020, respectively. Revenue landing weight decreased 46.6% and 3.3% from the prior fiscal year for FY 2021 and 2020, respectively. The top three carriers in terms of landing weight were Southwest Airlines, Alaska Airlines, and American Airlines. In total, these three airlines contributed 87.0% and 85.1% of the total revenue landing weight at the Airport for FY 2021 and 2020, respectively.

The decline in commercial air carrier flights in FY 2021 was due to the airlines significantly reducing air service in response to the decline in air travel demand resulting from the COVID-19 pandemic, which was impacted by the pandemic infection surges during the first three fiscal quarters of FY 2021. The first signs of significant recovery began in May 2021 with the number of commercial carrier flights increasing from 5,547 to 8,462, or 52.6%, from the third quarter to the fourth quarter of FY 2021. However, the number of commercial carrier flights for the fourth quarter of FY 2021 still remained at 52.8% of pre-COVID levels.

A similar trend in revenue landing weight showed an increase from 408,156,797 to 608,641,494, or 49.1%, pounds landed from the third fiscal quarter to the fourth fiscal quarter of FY 2021. However, revenue landing weight for the fourth quarter of FY 2021 still remained at 58.7% of pre-COVID levels.

Air Cargo Activities

Freight and mail cargo at the Airport for FY 2021 and 2020 was 56,495 and 53,762 tons, respectively. FY 2021 and FY 2020 resulted in increases of 5.1% and 0.2% in air cargo tonnage from the prior fiscal year, respectively. Federal Express (FedEx) and United Parcel Service (UPS) are the top air freight carriers accounting for 96.2% and 95.3% of the total freight cargo for FY 2021 and 2020, respectively. The COVID-19 pandemic has not had a significant negative impact to freight and mail cargo activity as demand for e-commerce shipments by FedEx and UPS has slightly increased.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

June 30, 2021 and 2020

(Unaudited)

Overview of the Authority's Financial Activities

Financial Highlights, Fiscal Year 2021

- Assets exceeded liabilities and deferred inflows of resources (net position) at the close of the fiscal year by \$528,669,914.
- Operating revenues were \$34,697,496.
- Operating expenses before depreciation were \$40,903,322.
- Nonoperating revenues, net of nonoperating expenses (including revenues of \$4,195,443 from Passenger Facility Charges, \$2,347,750 from Customer Facility Charges, and \$10,587,540 from other non-capital grants) were \$12,221,688. Of the \$10,587,540 in non-capital federal grants, \$10,536,342 consisted of Coronavirus Aid, Relief, and Economic Security (CARES) Act grant funds used for certain eligible FY 2021 personnel costs.
- Capital contributions from the Federal Aviation Administration's (FAA) Airport Improvement (AIP) grants and the CARES Act grants were \$12,730,126, of which \$7,281,069 consisted of CARES Act grant funds used for bond debt service.
- Net position increased by \$1,619,630 primarily due to the Authority's continued cost reduction measures such as the suspension of non-essential discretionary projects and expenditures, and the use of CARES Act grant funds.

Financial Highlights, Fiscal Year 2020

- Assets exceeded liabilities and deferred inflows of resources (net position) at the close of the fiscal year by \$527,050,284.
- Operating revenues were \$53,070,298.
- Operating expenses before depreciation were \$47,209,860.
- Nonoperating revenues, net of nonoperating expenses (including revenues of \$10,397,681 from Passenger Facility Charges and \$4,821,896 from Customer Facility Charges) were \$20,621,821.
- Capital contributions from the FAA's AIP grants and the CARES Act grants were \$3,568,014. In FY 2020 the Authority was awarded \$21,081,611 in CARES Act grants of which \$3,264,200 was used in FY 2020 to supplement the loss in revenues and to cover the 2015 Bond debt service and certain personnel costs for the last quarter of FY 2020. The portion of the CARES Act grants used for certain eligible FY 2020 personnel costs was \$2,122,137 and is included in nonoperating revenues under the other noncapital grants line item.
- Net position increased by \$12,957,614 primarily due to the positive financial performance during the first eight months (July - February) of the fiscal year offset by the negative financial impacts of the COVID-19 pandemic during the last four months (March - June) of the fiscal year. Additionally, cost reduction measures taken such as suspension of non-essential discretionary projects and expenditures in response to the negative impacts of the COVID-19 pandemic, the increase in investment income and fair market value of the Authority's investment portfolios, and the receipt of CARES Act grant funds contributed to the overall increase in net position for FY 2020.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

June 30, 2021 and 2020

(Unaudited)

Net Position Summary

A summary of the Airport's net position as of June 30, 2021, 2020, and 2019 is presented below:

Schedule of Net Position							
	2021	2020	2019	FY 2020/21		FY 2019/20	
				increase (decrease)		increase (decrease)	
				Amount	%	Amount	%
Assets:							
Current unrestricted assets	\$ 49,919,850	\$ 42,358,426	\$ 34,886,063	\$ 7,561,424	17.9%	\$ 7,472,363	21.4%
Restricted assets	90,412,599	87,016,726	80,908,734	3,395,873	3.9	6,107,992	7.5
Debt service reserve surety	14,183	18,911	23,638	(4,728)	(25.0)	(4,727)	(20.0)
Facility Development Reserve	180,132,453	180,132,453	180,132,453	—	—	—	—
Capital assets, net	312,584,227	326,217,599	334,237,514	(13,633,372)	(4.2)	(8,019,915)	(2.4)
Total assets	633,063,312	635,744,115	630,188,402	(2,680,803)		5,555,713	0.9
Liabilities:							
Current liabilities	11,389,307	9,677,017	11,309,597	1,712,290	17.7	(1,632,580)	(14.4)
Liabilities payable							
from restricted assets	7,974,152	7,857,629	7,737,705	116,523	1.5	119,924	1.5
Noncurrent liabilities	84,723,912	90,751,149	96,538,385	(6,027,237)	(6.6)	(5,787,236)	(6.0)
Total liabilities	104,087,371	108,285,795	115,585,687	(4,198,424)		(7,299,892)	
Deferred inflows of resources-							
Deferred amount on refunding	306,027	408,036	510,045	(102,009)	(25.0)	(102,009)	(20.0)
Net position:							
Net investment in capital							
assets	228,168,126	235,909,562	238,185,073	(7,741,436)	(3.3)	(2,275,511)	(1.0)
Restricted, debt service	21,582,760	20,912,922	20,391,201	669,838	3.2	521,721	2.6
Restricted, capital projects	56,900,982	54,138,513	48,611,757	2,762,469	5.1	5,526,756	11.4
Restricted, federal asset seizure	24,298	23,875	23,369	423	1.8	506	2.2
Restricted, other purposes	3,316,569	3,232,640	3,148,712	83,929	2.6	83,928	2.7
Unrestricted	218,677,179	212,832,772	203,732,558	5,844,407	2.7	9,100,214	4.5
Total net position	\$ 528,669,914	\$ 527,050,284	\$ 514,092,670	\$ 1,619,630	0.3%	\$ 12,957,614	2.5%

Net Position

As noted earlier, net position may serve over time as a useful indicator of the Authority's financial position. The Authority's assets exceeded its liabilities and deferred inflows of resources (net position) by \$528,669,914, \$527,050,284, and \$514,092,670 at the close of FY 2021, FY 2020 and FY 2019, respectively.

The largest component of the Authority's net position reflects its investment in capital assets (e.g., land, buildings, runways, etc.), net of accumulated depreciation, less any related debt used to acquire those assets that is still outstanding. The Authority uses these capital assets to provide services to Airport users. Consequently, these assets are not available for future spending. Although the Authority's investment in its capital assets is reported net of related debt, the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

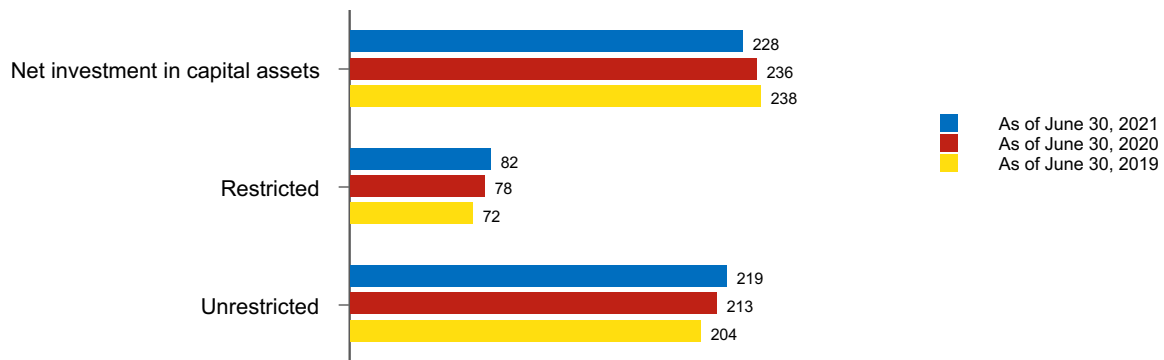
June 30, 2021 and 2020

(Unaudited)

The second component of the Authority's net position represents resources that are subject to external restrictions on how they may be used. Of this restricted net position, 26.4%, 26.7%, and 28.3% are for repayment of long-term debt and 69.5%, 69.1%, and 67.4% are for construction of capital assets at June 30, 2021, 2020 and 2019, respectively. A very small percentage of restricted net position, comprising less than 0.1% at June 30, 2021, 2020 and 2019, are for uses pursuant to the Federal Asset Forfeiture Program. Lastly, 4.1%, 4.1%, and 4.4% are for other restricted purposes that are not related to debt service, capital projects, and the Federal Asset Forfeiture Program.

The final component of net position is unrestricted net position and may be used to meet the Authority's ongoing obligations to Airport users and creditors.

Net Position as of June 30, 2021, 2020 and 2019
(in millions)



The Authority's positive unrestricted net position balance has continued to increase over the three fiscal years ended June 30, 2021, 2020 and 2019.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

June 30, 2021 and 2020

(Unaudited)

Current Unrestricted Assets

The Authority's current unrestricted assets increased by \$7,561,424, or 17.9%, and \$7,472,363, or 21.4%, in FY 2021 and 2020, respectively, resulting primarily from an increase in both operating cash and grants receivable resulting from federal grant funds awarded to the Authority for COVID-19 pandemic relief. Current unrestricted assets consist primarily of cash and investments in the operating portfolio. Cash inflows were greater than outflows during the fiscal year. Current unrestricted cash inflows were from operating activities, investment activities, non-capital grants, and federal grant reimbursements for eligible capital projects. Unrestricted cash outflows were for operating activities, capital acquisitions, and transfers to fiscal agents for debt service.

Restricted Assets

The Authority's restricted assets increased by \$3,395,873, or 3.9%, and \$6,107,992, or 7.5%, in FY 2021 and 2020, respectively, resulting primarily from an increase in passenger facility charges (PFC) for eligible capital expenditures. Restricted assets consist primarily of cash and investments in the operating portfolio that are restricted based on constraints placed on assets through external parties such as creditors, grantors, leases, trust agreements, contributors, laws or regulations of other governments, or enabling legislation. Restricted funds are nondiscretionary in terms of use and provide for payment of debt service on Authority bonds, reserves for outstanding bonds, reserves for operations and maintenance, and construction of long-term assets.

Facility Development Reserve

Cash and investments – Facility Development Reserve was established by the Authority during FY 2000 to provide for the development of a replacement terminal and other Airport facilities. The actual appropriation of these funds to selected facility development projects is determined based on the approval of the Authority. For both FY 2021 and FY 2020, the fund was not increased and the Authority did not transfer any excess revenues from the current operating fund for both years.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

June 30, 2021 and 2020

(Unaudited)

Capital Assets

Below is a summary of the Authority's capital assets for FY 2021, 2020 and 2019:

Capital assets:				FY 2020/19		FY 2019/20	
				increase (decrease)		increase (decrease)	
	2021	2020	2019	Amount	%	Amount	%
Land	\$ 160,065,894	\$ 160,065,894	\$ 157,794,496	\$ —	—%	\$ 2,271,398	1.4%
Other non-depreciable capital assets	1,128,515	1,128,515	1,128,515	—	—	—	—
Construction in progress	2,698,604	3,100,763	2,287,444	(402,159)	(13.0)	813,319	35.6
Buildings and improvements	255,846,105	255,815,393	255,004,997	30,712	—	810,396	0.3
Runways and improvements	149,020,913	145,430,779	142,167,183	3,590,134	2.5	3,263,596	2.3
Machinery and equipment	36,893,349	37,192,736	35,471,751	(299,387)	(0.8)	1,720,985	4.9
Less accumulated depreciation	(293,069,153)	(276,516,481)	(259,616,872)	(16,552,672)	6.0	(16,899,609)	6.5
Total capital assets, net	<u>\$ 312,584,227</u>	<u>\$ 326,217,599</u>	<u>\$ 334,237,514</u>	<u>\$ (13,633,372)</u>	(4.2)%	<u>\$ (8,019,915)</u>	(2.4)%

The Authority's net capital assets decreased by \$13,633,372, or 4.2%, in FY 2021 and \$8,019,915, or 2.4%, in FY 2020. The decreases in FY 2021 and FY 2020 were primarily due to depreciation expense for the Authority's depreciable capital assets, which include buildings and improvements, runways and improvements, and machinery and equipment, and disposals of depreciable capital assets exceeding acquisitions, respectively. Total depreciable capital asset additions in FY 2021 and 2020 were \$3,895,145 and \$5,988,027, respectively, and total non-depreciable capital assets in FY 2021 and 2020 were \$3,492,986 and \$11,382,863, respectively. Total deletions, including canceled projects and transfers from construction in progress to depreciable and non-depreciable capital assets, were \$3,895,145 and \$8,298,146, respectively.

Significant capital asset additions in FY 2021 include:

- Delta ramp rehabilitation
- Taxiway D7 connector and Taxiway G and infield rehabilitation
- Airfield lighting rehabilitation

Significant capital asset additions in FY 2020 include:

- Taxiway A rehabilitation
- Hollyona property acquisition
- Digital video surveillance system upgrades

The Authority does not have any contract commitments outstanding at June 30, 2021 and has not entered into any additional construction contracts subsequent to June 30, 2021.

Additional information regarding the Authority's capital assets can be found in note 4 in the accompanying notes to the basic financial statements.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

June 30, 2021 and 2020

(Unaudited)

Current Liabilities

Current liabilities increased by \$1,712,290, or 17.7%, in FY 2021, primarily due to increases in vendor accruals, payroll accruals for vacation and sick leave, unearned revenue, and customer deposits. Current liabilities decreased by \$1,632,580, or 14.4%, in FY 2020, primarily due to a decrease in vendor accruals partially offset by increases in payroll accruals for vacation and sick leave and customer deposits.

Liabilities Payable from Restricted Assets

Liabilities payable from restricted assets increased by \$116,523, or 1.5%, in FY 2021 and \$119,924, or 1.5%, in FY 2020. The increase in FY 2021 and FY 2020 reflects an increase of \$240,000 and \$235,000, respectively, in the current portion of principal payable for the 2012 and 2015 Bonds offset by a decrease of \$123,477 and \$115,076, respectively, in interest payable for both bonds.

Additional information regarding the Authority's liabilities payable from restricted assets can be found in note 5 in the accompanying notes to the basic financial statements.

Noncurrent Liabilities

Below is a summary of the Authority's noncurrent liabilities for FY 2021, 2020 and 2019:

				FY 2020/19		FY 2019/20	
				increase (decrease)		increase (decrease)	
	2021	2020	2019	Amount	%	Amount	%
Long-term debt, net of current portion:							
Revenue bonds payable, less							
current portion	\$ 83,180,000	\$ 88,730,000	\$ 94,040,000	\$ (5,550,000)	(6.3)%	\$ (5,310,000)	(5.6)%
Original issue premium, net	1,543,912	2,021,149	2,498,385	(477,237)	(23.6)	(477,236)	(19.1)
Total long-term liabilities	<u>\$ 84,723,912</u>	<u>\$ 90,751,149</u>	<u>\$ 96,538,385</u>	<u>\$ (6,027,237)</u>	(6.6)%	<u>\$ (5,787,236)</u>	(6.0)%

As of June 30, 2021 and 2020, the Authority's outstanding long-term debt consisted of its outstanding 2012 (Series A and B) and 2015 (Series B) bonds of \$83,180,000 and \$88,730,000, respectively, and unamortized premium of \$1,543,912 and \$2,021,149, respectively.

The Authority's long-term liabilities decreased by \$6,027,237, or 6.6%, in FY 2021 and decreased by \$5,787,236, or 6.0%, in FY 2020. The decrease in FY 2021 includes reclassification of the current portions of the 2012 Bonds of \$1,795,000 and 2015 Bonds of \$3,755,000, and amortization of the original issue premium on both bonds of \$477,237. The decrease in FY 2020 includes reclassification of the current portion of 2012 Bonds of \$1,730,000 and current portion of the 2015 Bonds of \$3,580,000, and amortization of the original issue premium on both bonds of \$477,236.

Additional information regarding the Authority's long-term debt can be found in note 5 in the accompanying notes to the basic financial statements.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Management's Discussion and Analysis

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(Unaudited)

Deferred Inflows of Resources

Deferred inflows of resources consists of the net deferred amount on refunding of the 2005 Bonds of \$306,027 and \$408,036 at June 30, 2021 and 2020, respectively. The refunding and defeasance of the 2005 Bonds resulted in a difference between the reacquisition price of the 2015 Bonds and the net carrying amount of the 2005 Bonds of \$935,367. This difference, reported in the accompanying basic financial statements as a deferred inflow of resources, is being credited to interest expense through July 1, 2024, the final maturity of the 2015 Bonds, using the straight-line method. Amortization in FY 2021 and FY 2020 totaled \$102,009 and \$102,009, respectively.

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Changes in Net Position Summary

A condensed summary of the Authority's changes in net position for fiscal years ended June 30, 2021, 2020 and 2019 is presented below:

Schedule of Revenues, Expenses, and Changes in Net Position

	FY 2021	FY 2020	FY 2019	FY 2020/21		FY 2019/20	
				increase (decrease)		increase (decrease)	
				Amount	%	Amount	%
Operating revenues	\$ 34,697,496	\$ 53,070,298	\$ 58,469,920	\$(18,372,802)	(34.6)%	\$ (5,399,622)	(9.2)%
Operating expenses	58,029,680	64,302,519	62,422,638	(6,272,839)	(9.8)	1,879,881	3.0
Operating loss	(23,332,184)	(11,232,221)	(3,952,718)	(12,099,963)	107.7	(7,279,503)	184.2
Nonoperating revenues, net	12,221,688	20,621,821	21,186,447	(8,400,133)	(40.7)	(564,626)	(2.7)
Income before capital contributions	(11,110,496)	9,389,600	17,233,729	(20,500,096)	218.3	(7,844,129)	(45.5)
Capital contributions	12,730,126	3,568,014	5,170,716	9,162,112	256.8	(1,602,702)	(31.0)
Changes in net position	1,619,630	12,957,614	22,404,445	(11,337,984)	(87.5)	(9,446,831)	(42.2)
Total net position - beginning	527,050,284	514,092,670	491,688,225	12,957,614	2.5	22,404,445	4.6
Total net position - ending	<u>\$ 528,669,914</u>	<u>\$ 527,050,284</u>	<u>\$ 514,092,670</u>	<u>\$ 1,619,630</u>	0.3%	<u>\$ 12,957,614</u>	2.5%

Operating Revenues

The Airport derives its operating revenues from parking operations, aircraft landing fees, concessions, tenant rent, and other assessments such as ground transportation access fees and fuel flowage fees.

The following table presents a comparative summary of operating revenues in FY 2021, FY 2020 and FY 2019:

Comparative Summary of Operating Revenues

	FY 2021	FY 2020	FY 2019	FY 2020/21		FY 2019/20	
				increase (decrease)		increase (decrease)	
				Amount	%	Amount	%
Parking	\$ 8,526,479	\$ 17,361,157	\$ 21,688,728	\$(8,834,678)	(50.9)%	\$ (4,327,571)	(20.0)%
Landing fees	2,139,159	3,796,967	3,928,651	(1,657,808)	(43.7)	(131,684)	(3.4)
Concessions	4,876,436	9,556,806	11,105,119	(4,680,370)	(49.0)	(1,548,313)	(13.9)
Tenant rent	17,240,272	17,098,150	16,146,956	142,122	0.8	951,194	5.9
Ground transportation	948,286	3,899,653	3,988,429	(2,951,367)	(75.7)	(88,776)	(2.2)
Fuel flowage fees	481,963	648,527	748,194	(166,564)	(25.7)	(99,667)	(13.3)
Other operating revenues	484,901	709,038	863,843	(224,137)	(31.6)	(154,805)	(17.9)
Total operating revenues	<u>\$ 34,697,496</u>	<u>\$ 53,070,298</u>	<u>\$ 58,469,920</u>	<u>\$(18,372,802)</u>	(34.6)%	<u>\$ (5,399,622)</u>	(9.2)%

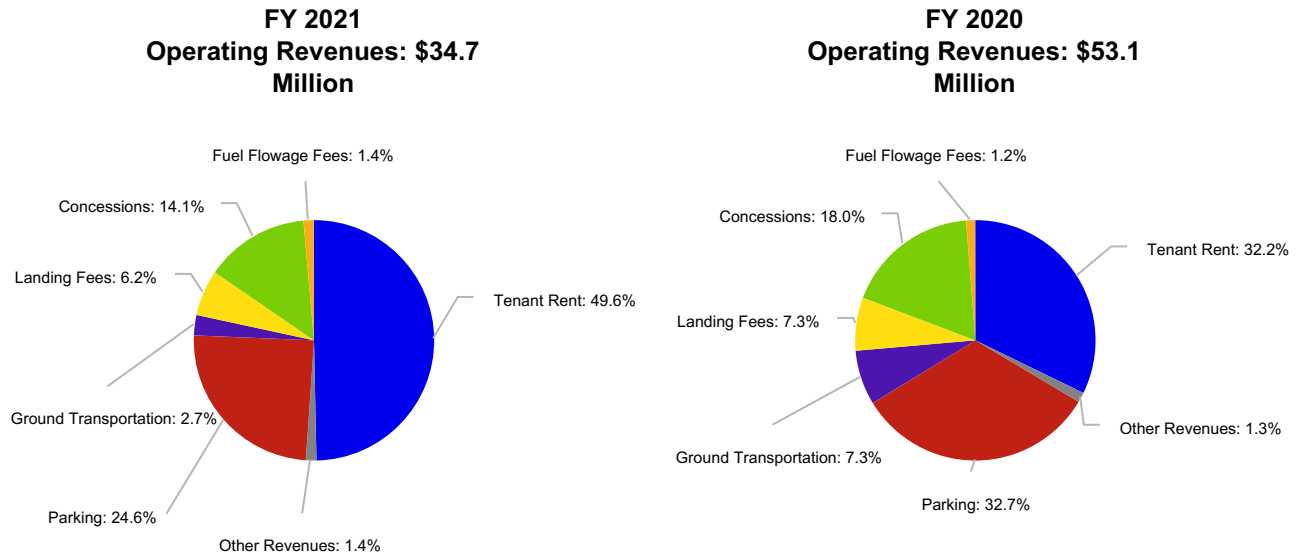
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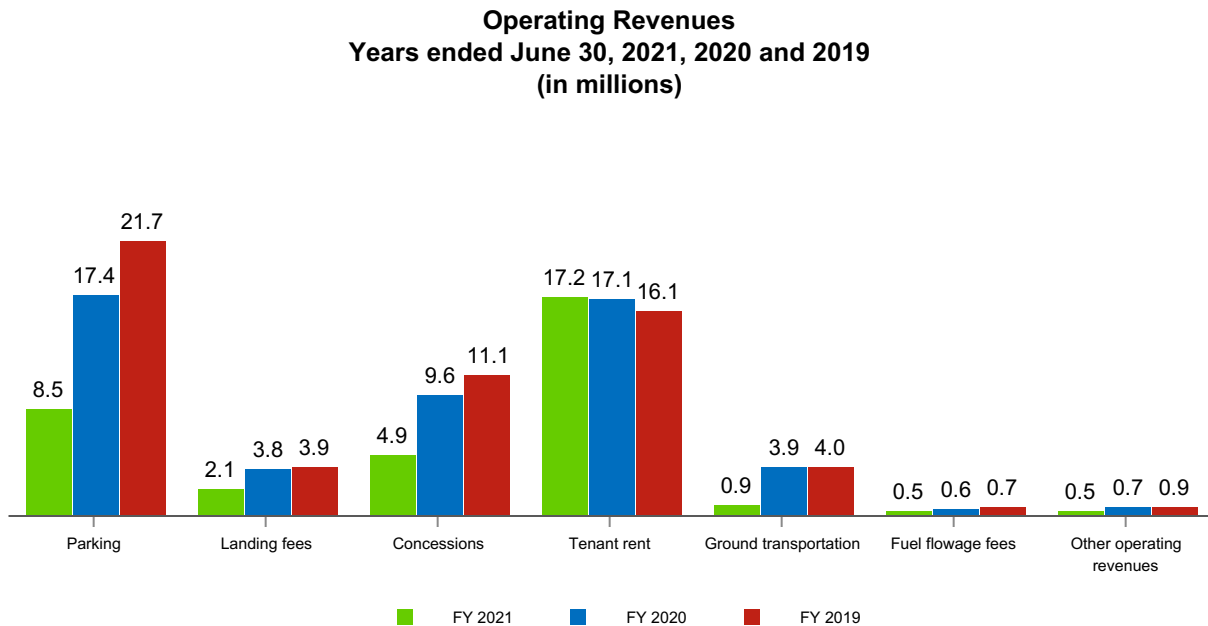
June 30, 2021 and 2020

(Unaudited)

The charts below present the distribution of major sources of operating revenues in FY 2021 and FY 2020:



The chart below presents the comparative summary of operating revenues for FY 2021, FY 2020 and FY 2019:



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In FY 2021, total operating revenues decreased by \$18,372,802, or 34.6%, primarily due to a decrease in air travel demand resulting from the COVID-19 pandemic. Tenant rent revenues remained fairly consistent due to these revenues being based on long-term fixed lease contracts while the other operating revenue line items are activity based, and therefore were significantly impacted by the COVID-19 pandemic and its unprecedented impact on air travel demand and passenger activities:

(1) decreased parking revenues of \$8,834,678, or 50.9%;

(i) the decrease in parking revenues was commensurate with the 61.3% decrease in passenger activity in FY 2021. Parking revenues have always been relatively correlated with passenger activity, but FY 2021 reflected a shift in consumer behavior due to the pandemic as a greater number of passengers chose to utilize private modes of transportation such as their own vehicles instead of public transportation and ride share services. As a result, while parking revenues decreased from FY 2020, it performed better when compared to passenger activities;

(2) decreased landing fees of \$1,657,808, or 43.7%, primarily due to the decrease in air carrier flight operations at the Airport and downsizing of aircrafts by the air carriers in response to decreased air travel demand due to the pandemic;

(3) decreased concession fees of \$4,680,370, or 49.0%, primarily due to the combination of decreased passenger activity and the continuation through FY 2021 of relief measures granted by the Authority to the on-airport concessionaires and rental car companies allowing them to remit a percentage of gross sales in lieu of their minimum annual guarantee amounts;

(4) increased tenant rent of \$142,122, or 0.8%, primarily due to increased hangar rental income resulting from CPI increases;

(5) decreased ground transportation revenues of \$2,951,367, or 75.7%;

(i) FY 2021 reflected a change in consumer behavior due to the COVID-19 pandemic as previous users of ride share services, also known as transportation network companies (TNC), began utilizing other modes of transportation to and from the Airport. Additionally, the pandemic created a shortage of TNC drivers, which resulted in longer wait times and much higher fares. As a result, ground transportation revenues performed significantly worse when compared to passenger activities;

(6) decreased fuel flowage fees of \$166,564, or 25.7%, primarily due to a reduction in general aviation activity in FY 2021 due to the pandemic; and

(7) decreased other operating revenues of \$224,137, or 31.6%, primarily due to a reduction in movie location filming demand and a drop in TNC notice of violation revenues, corresponding to the decline in TNC activity.

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(Unaudited)

In FY 2020, total operating revenues decreased by \$5,399,622, or 9.2%, due to a combination of factors, as follows:

(1) decreased parking revenues of \$4,327,571, or 20.0%;

(i) the decrease in parking revenues was commensurate with the 17.4% decrease in passenger activity in FY 2020. Since parking revenues are relatively correlated with passenger activity, the decrease in passenger activity resulting from the COVID-19 pandemic negatively impacted parking activity at the Airport during the last four months (March - June) of the fiscal year.

The first eight months (July - February) of FY 2020 showed an increase in parking revenue of \$1,526,238, or 10.8%, compared to the same period in the prior year. However, during the last four months, parking revenues decreased by \$5,853,809, or 77.7%, compared to the same period in the prior year, resulting in a net decrease of \$4,327,571, or 20.0%, for the full fiscal year.

(2) decreased landing fees of \$131,684, or 3.4%, primarily due to the decrease in air carrier flight operations to the Airport during the last four months of the fiscal year because of the air service cancellations by airlines due to the decreased air travel demand resulting from the COVID-19 pandemic;

(3) decreased concession fees of \$1,548,313, or 13.9% primarily due to relief measures granted by the Authority to the on-airport concessionaires and rental car companies for the last quarter of FY 2020 allowing them to remit a percentage of gross sales in lieu of their minimum annual guarantee amounts resulting in approximately \$1,626,466 in total relief;

(4) increased tenant rent of \$951,194, or 5.9%, primarily due to increased hangar rental income resulting from CPI increases and new tenant lease agreements executed during FY 2020;

(5) decreased ground transportation revenues of \$88,776, or 2.2%;

(i) the first eight months of FY 2020 of transportation network companies' (TNC) activity increased \$1,187,140, or 54.12%, from the same period in the prior year. However, due to the COVID-19 pandemic, the last four months of FY 2020 showed a drastic decrease in TNC revenues of \$1,149,142, or 81.7%, from the same period in the prior year. While the net change in TNC revenues for FY 2020 was an increase of \$37,998, or 1.1%, from the prior year, other ground transportation revenues such as access fees for taxis, limos, and off-airport parking shuttles decreased by \$126,774, or 32.6%, from the prior year resulting in the overall decrease in ground transportation revenues of \$88,776, or 2.2%, for FY 2020;

(6) decreased fuel flowage fees of \$99,667, or 13.3%, primarily due to a reduction in general aviation activity during the last quarter of FY 2020 because of the COVID-19 pandemic; and

(7) decreased other operating revenues of \$154,805, or 17.9%, primarily due to a reduction in movie location filming demand and a drop in TNC notice of violation revenues, corresponding to the decline in TNC activity.

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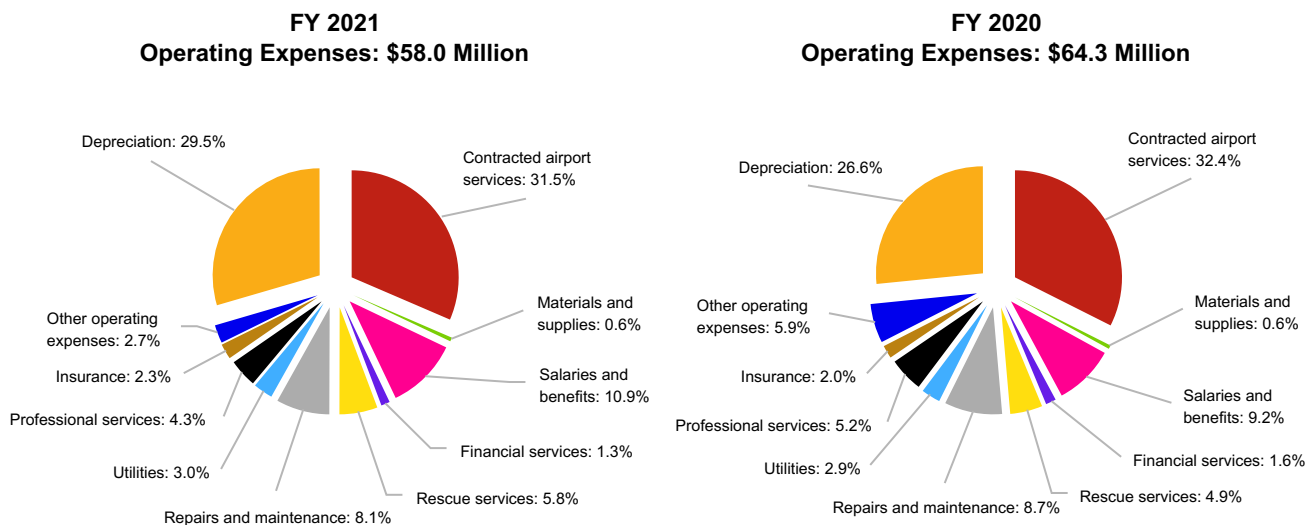
(Unaudited)

Operating Expenses

The following table presents a comparative summary of operating expenses in FY 2021, FY 2020 and FY 2019:

Operating Expenses Summary							
	FY 2021	FY 2020	FY 2019	FY 2020/21		FY 2019/20	
				increase (decrease)		increase (decrease)	
				Amount	%	Amount	%
Contracted airport services	\$ 18,269,154	\$ 20,850,757	\$ 20,435,584	\$ (2,581,603)	(12.4)%	\$ 415,173	2.0%
Salaries and benefits	6,301,997	5,893,032	5,465,519	408,965	6.9	427,513	7.8
Financial services	776,346	1,008,697	1,015,883	(232,351)	(23.0)	(7,186)	(0.7)
Rescue services	3,345,417	3,151,738	3,260,929	193,679	6.1	(109,191)	(3.3)
Materials and supplies	348,613	368,513	337,742	(19,900)	(5.4)	30,771	9.1
Repairs and maintenance	4,693,372	5,623,541	4,973,100	(930,169)	(16.5)	650,441	13.1
Utilities	1,715,301	1,854,677	1,918,002	(139,376)	(7.5)	(63,325)	(3.3)
Professional services	2,490,812	3,363,956	2,236,102	(873,144)	(26.0)	1,127,854	50.4
Insurance	1,353,231	1,276,271	1,132,971	76,960	6.0	143,300	12.6
Other operating expenses	1,609,079	3,818,678	4,074,631	(2,209,599)	(57.9)	(255,953)	(6.3)
Operating expenses before depreciation	40,903,322	47,209,860	44,850,463	(6,306,538)	(13.4)	2,359,397	5.3
Depreciation	17,126,358	17,092,659	17,572,175	33,699	0.2	(479,516)	(2.7)
Total operating expenses	<u>\$ 58,029,680</u>	<u>\$ 64,302,519</u>	<u>\$ 62,422,638</u>	<u>\$ (6,272,839)</u>	<u>(9.8)%</u>	<u>\$ 1,879,881</u>	<u>3.0%</u>

The charts below present the distribution of operating expenses in FY 2021 and FY 2020:



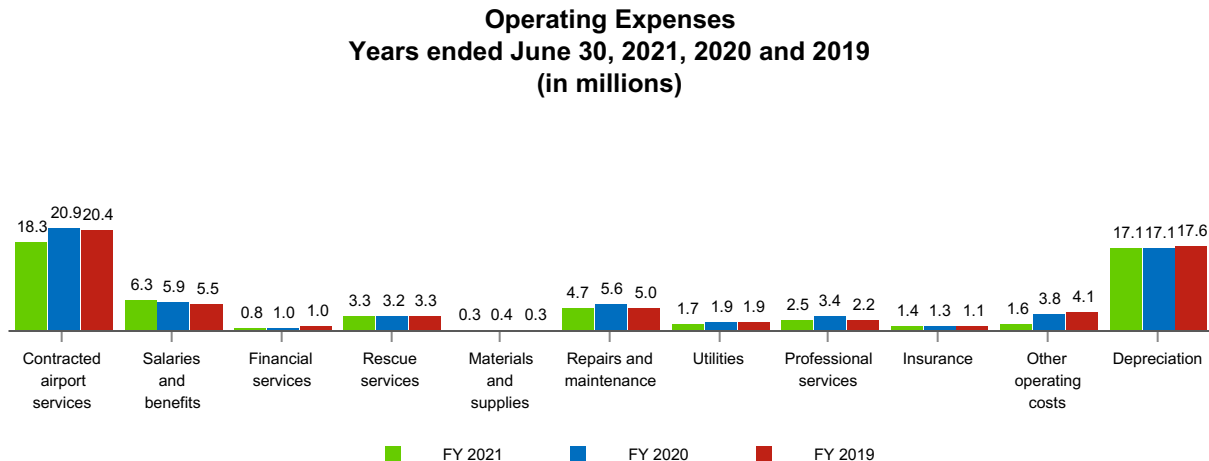
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The chart below presents the comparative summary of operating expenses for FY 2021, FY 2020 and FY 2019:



Total operating expenses decreased by \$6,272,839, or 9.8%, in FY 2021 primarily due to a combination of factors, as follows:

(1) decreased contracted airport services of \$2,581,601, primarily due to decreased contractual parking operations and courtesy shuttle services costs;

(i) the decreased contractual parking operations costs were a result of a reduction in staffing levels in response to the significant decline in parking and passenger activities at the Airport due to the COVID-19 pandemic. As a result, contractual parking operations costs decreased by \$926,941, or 20.00%, in FY 2021;

(ii) the decreased courtesy shuttle services costs was a result of the closure of the Airport's remote parking lots during the prior year due to the significant decline in parking and passenger activities, which negated the need for shuttle services to and from those lots. As a result, the Authority discontinued its contractual shuttle services after the contract expired in early FY 2021, which decreased courtesy services costs by \$1,758,477, or 81.48% for FY 2021;

(2) increased salaries and benefits for Airport police officers of \$408,965, primarily due to the terms of a replacement agreement with the Burbank-Glendale-Pasadena Airport Police Officers Association effective February 1, 2020;

(3) decreased financial services expenses of \$232,351, primarily due to decreased credit card transaction fees paid as a result of decreased passenger activity;

(4) increased cost for aircraft rescue and firefighting services of \$193,679, primarily due to the terms of the collective bargaining agreement with the Burbank Airport Professional Firefighters IAFF Local 1-61 Union effective July 1, 2020;

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(5) decreased materials and supplies costs of \$19,900, primarily due to decreased office supplies costs as more staff worked remotely due to the impacts of the pandemic;

(6) decreased repairs and maintenance costs of \$930,169, primarily due to decreased fuel costs for the courtesy shuttle buses, decreased telephone expenses with the transitioning of telecommunications services, and the completion of repair projects;

(7) decreased utilities costs of \$139,376, primarily due to a reduction in water usage, which is correlated to passenger activity levels through the Airport;

(8) decreased professional expenses of \$873,144, primarily due to the completion of the safety management system project and noise task force meetings in the prior year, and the reduction of traffic safety personnel costs due to decreased passenger activity;

(9) increased insurance costs of \$76,960, primarily due to increased insurance premiums;

(10) decreased other operating expenses of \$2,209,599, primarily due to reductions in conference travel due to COVID-19 travel restrictions, a reduction in bad debt expense, a reduction of air service retention costs, and a reduction in parking tax due to a decrease in parking revenues earned during the fiscal year; and

(11) increased depreciation expense of \$33,699, primarily due to capital assets fully depreciated in FY 2020 exceeding the impact of new capital asset additions in FY 2021.

Total operating expenses increased by \$1,879,881, or 3.0%, in FY 2020 primarily due to a combination of factors, as follows:

(1) increased contracted airport services of \$415,173, primarily due to increased contracted Airport personnel costs of \$692,157 offset by decreased shuttle and parking operator costs of \$250,960 and \$26,024, respectively;

(i) the increased contracted Airport personnel costs of \$692,157 is primarily due to the authorization of new positions and the filling of new and other existing open positions;

(ii) the decreased shuttle and parking operator costs were a result of cost saving measures the Authority implemented, such as the closure of remote and valet parking lots, in response to the drastic decrease in passenger activity due to the COVID-19 pandemic.

(2) increased salaries and benefits for Airport police officers of \$427,513, primarily due to the terms of a replacement agreement with the Burbank-Glendale-Pasadena Airport Police Officers Association effective February 1, 2020;

(3) decreased cost for aircraft rescue and firefighting services of \$109,191, primarily due to decreased overtime and benefits costs;

(4) increased materials and supplies costs of \$30,771, primarily due to replacement of noise monitoring equipment;

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(5) increased repairs and maintenance costs of \$650,441, primarily due to completion of repair projects including the overhaul of public conveyance systems;

(6) decreased utilities costs of \$63,325, primarily due to the temporary closures of facilities such as Terminal B, in response to the decreased passenger activity levels through the Airport during the last four months of the fiscal year due to the COVID-19 pandemic;

(7) increased insurance costs of \$143,300, primarily due to increased insurance premiums; and

(8) decreased depreciation expense of \$479,516, primarily due to capital assets fully depreciated in FY 2019 exceeding the impact of new capital asset additions in FY 2020.

Nonoperating Revenues and Expenses

The following summary presents a comparison of nonoperating revenues and expenses in FY 2021, FY 2020 and FY 2019:

Comparative Summary of Nonoperating Revenues and Expenses

				FY 2020/21		FY 2019/20	
				increase (decrease)		increase (decrease)	
	FY 2021	FY 2020	FY 2019	Amount	%	Amount	%
Nonoperating revenues:							
PFC revenues	\$ 4,195,443	\$ 10,397,681	\$ 12,575,929	\$ (6,202,238)	(59.7)%	\$ (2,178,248)	(17.3)%
CFC revenues	2,347,750	4,821,896	5,754,081	(2,474,146)	(51.3)	(932,185)	(16.2)
Investment income	438,124	9,499,897	9,408,767	(9,061,773)	(95.4)	91,130	1.0
Gain on retirement of capital assets	—	3,805	24,765	(3,805)	(100.0)	(20,960)	84.6
Other noncapital grants	10,587,540	2,187,637	60,246	8,399,903	384.0	2,127,391	3,531.2
	<u>17,568,857</u>	<u>26,910,916</u>	<u>27,823,788</u>	<u>(9,342,059)</u>	<u>(34.7)</u>	<u>(912,872)</u>	<u>(3.3)</u>
Nonoperating expenses:							
Interest expense	4,273,787	4,520,740	4,750,893	(246,953)	(5.5)	(230,153)	(4.8)
Sound insulation program	2,063	1,740	4,302	323	18.6	(2,562)	(59.6)
Replacement terminal development	1,071,319	1,701,115	1,830,354	(629,796)	(37.0)	(129,239)	(7.1)
Other expenses, net	—	65,500	51,792	(65,500)	(100.0)	13,708	26.5
	<u>5,347,169</u>	<u>6,289,095</u>	<u>6,637,341</u>	<u>(941,926)</u>	<u>(15.0)</u>	<u>(348,246)</u>	<u>(5.2)</u>
Total nonoperating revenues							
(expenses), net	<u>\$ 12,221,688</u>	<u>\$ 20,621,821</u>	<u>\$ 21,186,447</u>	<u>\$ (8,400,133)</u>	<u>(40.7)%</u>	<u>\$ (564,626)</u>	<u>(2.7)%</u>

Nonoperating revenues of \$17,568,857 and \$26,910,916 in FY 2021 and FY 2020, respectively, consist of PFC revenues, CFC revenues, net investment income, gain on retirement of capital assets, and other noncapital grants (capital grant revenues are included in capital contributions).

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In FY 2021, nonoperating revenues net of nonoperating expenses decreased by \$8,400,133, or 40.7%, primarily due to a combination of the following:

- (1) decreased PFC revenues of \$6,202,238, primarily due to a decrease in passenger levels caused by the COVID-19 pandemic and a decrease in the fair value of investments in the PFC investment portfolio offset by an increase in interest revenue;
- (2) decreased CFC revenues of \$2,474,146, due to a decrease in rental car activity caused by the COVID-19 pandemic;
- (3) decreased investment income of \$9,061,773, due to decreases in fair value of the operating investment portfolio and interest income from the trustee-held investment portfolio;
- (4) decreased gain on retirement of capital asset of \$3,805, due to no sales of machinery and equipment in FY 2021;
- (5) increased other noncapital grants of \$8,399,903, primarily due to CARES Act grant funds received for the reimbursement of certain personnel costs;
- (6) decreased interest expense of \$246,953, due to decreased bond principal outstanding as a result of annual debt service payments made on the 2012 and 2015 Bonds; and
- (7) decreased replacement terminal development expenses of \$629,796, primarily due to the continued suspension of all discretionary capital projects, including the replacement passenger terminal project as a result of the COVID-19 pandemic.

In FY 2020, nonoperating revenues net of nonoperating expenses decreased by \$564,626, or 2.7%, primarily due to a combination of the following:

- (1) decreased PFC revenues of \$2,178,248 primarily due to an decrease in passenger levels caused by the COVID-19 pandemic offset by increases in both interest revenue and fair value of the investments in the PFC investment portfolio;
- (2) decrease CFC revenues of \$932,185 due to a decrease in rental car activity caused by the COVID-19 pandemic;
- (3) increased investment income of \$91,130 due to increase in fair value of the operating investment portfolio offset by a decrease in interest income from the trustee-held investment portfolio;
- (4) decreased gain on retirement of capital asset of \$20,960 primarily due to fewer sales of machinery and equipment;
- (5) increased other noncapital grants of \$2,127,391 primarily due to CARES Act grants received for the reimbursement of certain personnel costs;
- (6) decreased interest expense of \$230,153 due to decreased bond principal outstanding as a result of annual debt service payments made on the 2012 and 2015 Bonds; and

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(7) decreased replacement terminal development expenses of \$129,239 primarily due to a suspension of all discretionary capital projects and expense reduction measures implemented in March 2020, in response to the COVID-19 pandemic.

Capital Contributions

Capital contributions amounting to \$12,730,126 and \$3,568,014 were recorded during FY 2021 and FY 2020, respectively. In FY 2021, these amounts represent FAA Airport Improvement (AIP) grants for the Delta ramp rehabilitation, Taxiway D7 connector and Taxiway G and infield rehabilitation, airfield lighting rehabilitation, reimbursement for the purchase of the Hollyonna property in FY 2020, the acquisition of a new Airport Rescue and Fire Fighting truck, the ongoing Replacement Passenger Terminal project Environmental Impact Statement, and CARES Act grants used for bond debt service. In FY 2020, these amounts represent FAA Airport Improvement (AIP) grants for Taxiway A rehabilitation construction and the ongoing Replacement Passenger Terminal project Environmental Impact Statement, and CARES Act grants provided to fund the continued operations of airports during the COVID-19 crisis.

Recovery from the COVID-19 Pandemic

FY 2021 represented the first full fiscal year impacted by the COVID-19 pandemic. The Airport's operations were materially affected by the pandemic, and while air travel and passenger activity at the Airport began to improve in the last quarter of FY 2021, uncertainties still remain. The duration of these uncertainties and the ultimate financial impacts cannot be reasonably estimated at this time.

Just prior to and subsequently after the close of FY 2021, the Airport began to see positive indicators aiding its recovery towards pre-COVID passenger activity levels. Leisure travel is leading the recovery with business travel not anticipated to return to pre-COVID levels in the near term. The demand for leisure travel during the Summer season was higher than expected, supported by the wider availability and distribution of COVID-19 vaccines to the public. A new start-up airline, Avelo Airlines, began service in late April 2021 to new leisure destinations not previously served at the Airport. The passenger demand to these new leisure destinations has exceeded expectations and prompted competitive responses from other air carriers.

In July 2021, Frontier Airlines moved three of its flight operations from Los Angeles International Airport to Hollywood Burbank Airport. These new operations to destinations also served by Southwest, American and United have proven to be popular with the traveling public due to competitive service and price options.

Also, during this time, airlines that had previously suspended their flights to and from Hollywood Burbank Airport began to reinstate their pre-COVID air service (e.g. JetBlue, Spirit) and flight schedules, and other air carriers continue to increase air service frequencies and destinations. Additionally, Canada based Flair Airlines inaugurates service from Vancouver B.C. on November 21, 2021.

The increases in airline operations and demand resulted in first quarter FY 2022 passenger activity at 78.0% of pre-COVID levels. This has had a positive impact on concession and parking revenues. In November 2021, previously temporarily closed remote parking lots and associated shuttle service operations were reinstated to accommodate the increase in passenger activity levels. Additionally, in

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September 2021, with airline support, the Authority authorized the restart of activities related to the Replacement Passenger Terminal project, which had been suspended since March 2020 due to the COVID-19 pandemic.

Although the Airport is experiencing favorable momentum towards recovery from the impacts of the COVID-19 pandemic, the potential for ongoing pandemic surges and associated restrictions may negatively impact future activity. Therefore, the Airport continues to utilize a conservative and cautious approach to its financial planning.

Requests for Information

This financial report is designed to provide a general overview of the Authority's finances for all interested parties. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Burbank-Glendale-Pasadena Airport Authority, 2627 N. Hollywood Way, Burbank, California, 91505.

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BASIC FINANCIAL STATEMENTS

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Statements of Net Position

June 30, 2021 and 2020

Assets	2021	2020
Current unrestricted assets:		
Cash and investments – current operating fund (note 3)	\$ 39,076,395	\$ 35,060,087
Grants receivable	6,273,403	3,405,711
Accounts receivable, net of allowance	3,063,505	2,364,781
Accrued interest receivable	1,277,051	1,175,553
Prepaid expenses	229,496	352,294
Total current unrestricted assets	49,919,850	42,358,426
Current restricted assets:		
Cash and investments (note 3):		
Cash and investments with trustee	15,337,815	14,788,095
Other restricted cash and investments:		
Operating Reserve Fund	12,231,156	12,231,156
Bond Surplus Fund	2,601,563	2,601,563
Authority Areas Reserve	3,316,569	3,232,640
Asset Forfeiture Fund	24,298	23,875
Proceeds from sale of Airport property	2,104,502	2,104,502
Passenger Facility Charge Fund	51,139,226	49,679,355
Customer Facility Charge Fund	1,797,200	1,856,390
Total other restricted cash and investments	73,214,514	71,729,481
Total restricted cash and investments	88,552,329	86,517,576
Passenger Facility Charge receivables	1,233,320	53,663
Customer Facility Charge receivables	335,981	170,465
Accrued interest receivable	290,969	275,022
Total current restricted assets	90,412,599	87,016,726
2015 Bonds debt service reserve surety (note 5)	14,183	18,911
Cash and investments – Facility Development Reserve (note 3)	180,132,453	180,132,453
Capital assets (note 4):		
Land	160,065,894	160,065,894
Other nondepreciable capital assets	1,128,515	1,128,515
Construction in progress	2,698,604	3,100,763
Buildings and improvements	255,846,105	255,815,393
Runways and improvements	149,020,913	145,430,779
Machinery and equipment	36,893,349	37,192,736
Less accumulated depreciation	(293,069,153)	(276,516,481)
Total capital assets, net	312,584,227	326,217,599
Total assets	\$ 633,063,312	\$ 635,744,115

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Statements of Net Position

June 30, 2021 and 2020

(Continued)

Liabilities	2021	2020
Current liabilities:		
Accounts payable and accrued expenses	\$ 6,547,225	\$ 6,025,138
Salaries and benefits payable	1,354,309	1,202,981
Unearned revenue	2,038,479	1,390,016
Customer deposits	1,449,294	1,058,882
Total current liabilities	11,389,307	9,677,017
Liabilities payable from restricted assets:		
Current portion of long-term debt (note 5)	5,550,000	5,310,000
Accrued interest payable	2,424,152	2,547,629
Total liabilities payable from restricted assets	7,974,152	7,857,629
Long-term debt, net of current portion (note 5):		
Revenue bonds payable, less current portion	83,180,000	88,730,000
Original issue premium, net	1,543,912	2,021,149
Total long-term liabilities	84,723,912	90,751,149
Total liabilities	104,087,371	108,285,795
Deferred Inflows of Resources		
Deferred amount on refunding of 2005 Bonds (note 5)	306,027	408,036
Net Position		
Net investment in capital assets	228,168,126	235,909,562
Restricted:		
Debt service	21,582,760	20,912,922
Capital projects	56,900,982	54,138,513
Federal asset seizure	24,298	23,875
Other purposes	3,316,569	3,232,640
Unrestricted	218,677,179	212,832,772
Total net position	\$ 528,669,914	\$ 527,050,284

See accompanying notes to basic financial statements.

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BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Statements of Revenues, Expenses and Changes in Net Position

Years ended June 30, 2021 and 2020

	<u>2021</u>	<u>2020</u>
Operating revenues:		
Charges for services:		
Parking	\$ 8,526,479	\$ 17,361,157
Landing fees	2,139,159	3,796,967
Concessions	4,876,436	9,556,806
Tenant rent	17,240,272	17,098,150
Ground transportation	948,286	3,899,653
Fuel flowage fees	481,963	648,527
Other operating revenues	484,901	709,038
Total operating revenues	<u>34,697,496</u>	<u>53,070,298</u>
Operating expenses:		
Contracted airport services	18,269,154	20,850,757
Salaries and benefits	6,301,997	5,893,032
Financial services	776,346	1,008,697
Rescue services	3,345,417	3,151,738
Materials and supplies	348,613	368,513
Repairs and maintenance	4,693,372	5,623,541
Utilities	1,715,301	1,854,677
Professional services	2,490,812	3,363,956
Insurance	1,353,231	1,276,271
Other operating expenses	1,609,079	3,818,678
Total operating expenses before depreciation	<u>40,903,322</u>	<u>47,209,860</u>
Operating income (loss) before depreciation	<u>(6,205,826)</u>	<u>5,860,438</u>
Depreciation (note 4)	<u>17,126,358</u>	<u>17,092,659</u>
Operating loss	<u>(23,332,184)</u>	<u>(11,232,221)</u>
Nonoperating revenues (expenses):		
Passenger Facility Charge revenue, including interest (note 8)	4,195,443	10,397,681
Customer Facility Charge revenue (note 9)	2,347,750	4,821,896
Investment income, net	438,124	9,499,897
Interest expense	(4,273,787)	(4,520,740)
Gain on retirement of capital assets (note 4)	—	3,805
Sound insulation program	(2,063)	(1,740)
Other noncapital grants	10,587,540	2,187,637
Replacement terminal development	(1,071,319)	(1,701,115)
Other expenses, net	—	(65,500)
Total nonoperating revenues, net	<u>12,221,688</u>	<u>20,621,821</u>
Income (loss) before capital contributions	<u>(11,110,496)</u>	<u>9,389,600</u>
Capital contributions	<u>12,730,126</u>	<u>3,568,014</u>
Changes in net position	<u>1,619,630</u>	<u>12,957,614</u>
Total net position – beginning of year	<u>527,050,284</u>	<u>514,092,670</u>
Total net position – end of year	<u><u>\$ 528,669,914</u></u>	<u><u>\$ 527,050,284</u></u>

See accompanying notes to basic financial statements.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Statements of Cash Flows

Years ended June 30, 2021 and 2020

	<u>2021</u>	<u>2020</u>
Cash flows from operating activities:		
Cash received from airline carriers, tenants, and others	\$ 35,130,506	\$ 52,899,310
Cash paid to suppliers of goods and services	(33,321,854)	(40,138,481)
Cash paid for employees' services	(6,150,673)	(5,767,215)
Cash paid for parking taxes to the City of Burbank	(586,761)	(2,369,828)
Cash paid for replacement terminal development	(925,403)	(1,756,383)
Cash paid for tenant leasehold improvements	(19,320)	(185)
Cash paid for settlement – hangar floors and apron	—	(227,447)
Net cash provided by (used in) operating activities	<u>(5,873,505)</u>	<u>2,639,771</u>
Cash flows from noncapital financing activities:		
Sound insulation program	(2,063)	(1,898)
I-5 construction mitigation program	—	(65,500)
Reimbursements for TSA Other Transaction Agreement	—	379,665
Other noncapital grants	9,466,637	60,705
Net cash provided by noncapital financing activities	<u>9,464,574</u>	<u>372,972</u>
Cash flows from capital and related financing activities:		
Acquisition of capital assets	(3,760,261)	(9,406,752)
Proceeds from sale of capital assets	—	3,805
Principal paid on revenue bonds	(5,310,000)	(5,075,000)
Interest paid on revenue bonds	(4,971,781)	(5,210,334)
Passenger Facility Charge program receipts	2,905,587	9,598,136
Customer Facility Charge program receipts	2,182,234	5,174,449
Capital contributions received	10,983,336	2,839,799
Net cash provided by (used in) capital and related financing activities	<u>2,029,115</u>	<u>(2,075,897)</u>
Cash flows from investing activities:		
Interest received on investments	5,912,966	5,730,904
Purchases of investments not considered cash equivalents	(5,237,242)	(15,478,352)
Proceeds from the sale or maturity of investments not considered cash equivalents	10,841	365,446
Net cash provided by (used in) investing activities	<u>686,565</u>	<u>(9,382,002)</u>
Net increase (decrease) in cash and cash equivalents	6,306,749	(8,445,156)
Cash and cash equivalents, beginning of year	18,227,336	26,672,492
Cash and cash equivalents, end of year	<u>\$ 24,534,085</u>	<u>\$ 18,227,336</u>

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Statements of Cash Flows

Years ended June 30, 2021 and 2020

(Continued)

	<u>2021</u>	<u>2020</u>
Reconciliation of operating loss to net cash provided by (used in) operating activities:		
Operating loss	\$ (23,332,184)	\$ (11,232,221)
Adjustments to reconcile operating loss to net cash provided by (used in) operating activities:		
Depreciation	17,126,358	17,092,659
Other nonoperating expenses	(1,071,319)	(1,701,115)
Changes in assets and liabilities:		
Accounts receivable	(698,724)	(252,694)
Prepaid expenses	122,798	31,556
Accounts payable and accrued expenses	789,365	(1,598,763)
Salaries and benefits payable	151,325	125,817
Unearned revenue	648,463	474
Customer deposits	390,413	174,058
Net cash provided by (used in) operating activities	<u>\$ (5,873,505)</u>	<u>\$ 2,639,771</u>
Reconciliation of cash and cash equivalents to the statements of net position:		
Operating fund	\$ 39,076,395	\$ 35,060,087
Restricted cash and investments	88,552,329	86,517,576
Facility Development Reserve	180,132,453	180,132,453
Cash, cash equivalents, and investments	<u>307,761,177</u>	<u>301,710,116</u>
Investments not considered cash equivalents	<u>(283,227,092)</u>	<u>(283,482,780)</u>
Cash and cash equivalents, end of year (note 3)	<u>\$ 24,534,085</u>	<u>\$ 18,227,336</u>
Summary of significant noncash investing and financing activities:		
Amortization of 2015 Bonds debt service reserve surety	\$ 4,728	\$ 4,728
Amortization of original issue premiums	(477,237)	(477,237)
Amortization of 2005 Bonds deferred amount on refunding	(102,009)	(102,009)
Change in fair value of investments	5,482,090	(5,769,572)
Capital assets acquired by accounts payable	(17,636)	(284,911)
Net change in grants receivable related to federal awards	(736,941)	(3,264,000)

See accompanying notes to basic financial statements.

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BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Notes to Basic Financial Statements

June 30, 2021 and 2020

(1) Nature of Authority

The Burbank-Glendale-Pasadena Airport Authority (Authority) is a separate governmental entity created by a Joint Exercise of Power Agreement (Agreement) executed in June 1977 among the Cities of Burbank, Glendale, and Pasadena, California (Cities). The purpose of the Agreement was to enable the Cities to acquire, operate, repair, maintain, improve, and administer the Bob Hope Airport, commonly known as the "Hollywood Burbank Airport" (Airport), as a public air terminal. The Authority is governed by a nine-member Board of Airport Commissioners, three of which are appointed by the City Council of each of the Cities. The members of the Airport Commission annually elect a President, Vice-President, and Secretary of the Commission. The Authority has contracted with TBI Airport Management, Inc. (TBI) to perform certain airport administrative, maintenance, operational services and aircraft rescue and firefighting (ARFF) services. These contracted services are included in the Authority's statements of revenues, expenses, and changes in net position as "contracted airport services" except for ARFF services which is included as "rescue services." As required under the State of California Constitution, the Authority directly employs its law enforcement officers.

The debts, liabilities, and obligations of the Authority do not constitute debts, liabilities, or obligations of the Cities. The accompanying basic financial statements are not included in the reporting entity of any of the Cities.

(2) Summary of Significant Accounting Policies

The basic financial statements of the Authority have been prepared in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing accounting and financial reporting principles. The more significant of the Authority's accounting policies are described below:

(a) Basis of Accounting

The Authority reports its financial operations as an enterprise activity, and as such, its financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recognized when a liability is incurred, regardless of the timing of related cash flows. The measurement focus is on determination of changes in net position, financial position, and cash flows. Operating revenues include charges for services and tenant rent. Operating expenses include costs of services as well as materials, contracts, personnel, and depreciation. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

(b) Description of Basic Financial Statements

Statements of Net Position – The statements of net position are designed to display the financial position of the Authority including its assets, deferred outflows of resources, liabilities and deferred inflows of resources, with the difference reported as net position.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Notes to Basic Financial Statements

June 30, 2021 and 2020

The Authority's equity is reported as net position, which is classified into three categories defined as follows:

- *Net investment in capital assets* – This component of net position consists of capital assets, net of accumulated depreciation, and is reduced by the outstanding balances of any bonds, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- *Restricted* – This component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. Those assets are restricted due to external constraints imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments through constitutional provisions or enabling legislation. At June 30, 2021 and 2020, net positions of \$56,337,765 and \$54,259,678, respectively, are restricted by enabling legislation.
- *Unrestricted* – This component of net position consists of net position that do not meet the definition of "restricted" or "net investment in capital assets."

Statements of Revenues, Expenses and Changes in Net Position – The statements of revenues, expenses and changes in net position are the operating statements for the Authority. Revenues are reported by major source. This statement distinguishes between operating and nonoperating revenues and expenses and presents a separate subtotal for operating revenues, operating expenses before depreciation, and operating income (loss).

Statements of Cash Flows – The statements of cash flows present information on the Authority's cash receipts and payments during the fiscal year. These cash flows are grouped into five categories: operating activities, noncapital financing activities, capital and related financing activities, investing activities and noncash investing and financing activities.

Notes to Basic Financial Statements – The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the basic financial statements.

(c) Operating and Nonoperating Revenues and Expenses

The Authority distinguishes between operating revenues and expenses and nonoperating items. Operating revenues and expenses generally result from providing goods and services to Airport users. The principal operating revenues of the Airport are parking fees, landing fees, concession charges, tenant rent, ground transportation, and fuel flowage fees. Operating expenses include contracted airport services, salaries and employee benefits, maintenance and operation of systems and facilities, administrative expenses including compliance with federal, state and local regulatory requirements, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

(d) Restricted Assets

Certain assets are restricted based on constraints placed on the assets use through external constraints imposed by creditors (such as through debt covenants), grantors,

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Notes to Basic Financial Statements

June 30, 2021 and 2020

leases, trust agreements, contributors, laws or regulations of other governments, or enabling legislation. Restricted funds are nondiscretionary in terms of use and provide for payment of debt service on Authority bonds, reserves for outstanding bonds, construction of long-term assets and operations, and maintenance. The Authority, after necessary fund transfers have been made to comply with bond covenants, has discretion as to the magnitude and use of the remaining unrestricted funds.

When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources, as they are needed.

(e) Grants and Capital Contributions

The Authority receives grants under the Airport Improvement Program (AIP) from the U.S. Department of Transportation – Federal Aviation Administration (FAA) to finance certain capital improvements. The Authority received a Measure R grant for I-5 construction mitigation from the Los Angeles County Metropolitan Transportation Authority.

In FY 2020, the Authority received additional federal grant funds awarded through the Coronavirus Aid, Relief, and Economic Security (CARES) Act, which was signed into law by the President on March 27, 2020. The CARES Act included \$10 billion in funds to be awarded as economic relief to eligible U.S. airports affected by the prevention of, preparation for, and response to the COVID-19 pandemic. The CARES Act provided funds to increase the federal share to 100 percent for AIP grants instead of requiring the grant recipient to contribute a matching percentage. Additionally, the CARES Act provided new funds distributed based on various formulas to eligible airports. The Authority was awarded \$21,081,611 in CARES Act grants to support airport operations and supplement the loss in revenues resulting from the COVID-19 pandemic of which \$17,817,411 and \$3,264,200 were expended in FY 2021 and 2020, respectively.

In April 2021, the Authority received additional grants in the amount of \$7,674,141 as part of the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA). Finally, in June 2021, the Authority was awarded \$20,749,123 as part of the American Rescue Plan Act (ARPA). Neither CRRSAA nor ARPA grant funds were expended in FY 2021.

Such grants related to capital acquisitions are recorded on the statements of revenues, expenses and changes in net position as capital contributions, and for non-capital purposes as nonoperating revenue other noncapital grants. Grant revenues are recognized when qualifying expenses under the grant are incurred.

(f) Passenger Facility Charge Revenues

The Authority imposes a Passenger Facility Charge (PFC) of \$4.50 per enplaned passenger, as approved by the FAA, to finance certain capital improvements. Cash and receivables from such revenues are maintained in separate accounts and are restricted for approved airport improvement projects. Revenues are recognized during the period earned.

(g) Customer Facility Charge Revenues

The Authority imposes a Customer Facility Charge (CFC) on all rental car contracts transacted at the Airport in accordance with *California Civil Code 1936 et. seq.*, as

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Notes to Basic Financial Statements

June 30, 2021 and 2020

amended. The current applicable charge is \$6.00 per day up to a maximum of five days per transaction. Under the Master Indenture of Trust as supplemented, revenues generated on/after July 1, 2014 are used solely for the purposes of repayment of the debt obligations incurred to develop the Consolidated Rental Car Facility (CRCF) located in the Regional Intermodal Transportation Center (RITC) of the Airport. Cash and receivables from such revenues are maintained in separate accounts and are recognized during the period in which they are earned.

(h) Revenues and Cash Accounts

All revenues, except PFCs and CFCs (CFCs collected are transferred to the 2012 Bonds Debt Service Fund), are deposited in the Revenue Fund and are transferred to the following cash accounts in priority order as mandated by resolution of the Authority and its bond indenture:

- **Operating Fund** – The balance in this fund is to be used for payment of operations and maintenance costs as they become due and payable.
- **Rebate Fund** – Amounts on deposit in the Rebate Fund shall be applied to satisfy federal tax law requirements. As of June 30, 2021 and 2020, there was no balance in the Rebate Fund.
- **Debt Service Funds** – Bond interest currently payable on the 2012 and 2015 Bonds is deposited to each bond issue's debt service fund monthly prior to each semiannual payment. Currently payable bond principal on the 2012 and 2015 Bonds is transferred to each bond issue's debt service fund monthly prior to each annual payment. These cash funds are held by a trustee who pays the bond interest and principal when due. The balance in the Debt Service Funds at June 30, 2021 and 2020 is \$4,794,131 and \$4,332,834, respectively, for the 2012 Bonds, and \$4,225,943 and \$4,140,226, respectively, for the 2015 Bonds.

CFCs, as received, and RITC Facility Rents, as needed, are deposited to the 2012 Bonds Debt Service Fund each month prior to each semiannual interest and each annual bond principal payment currently payable.

- **Debt Service Reserve Funds** – An amount equal to the lesser of (i) ten percent of the initial offering price of the Revenue Bonds, (ii) greatest annual debt service from the current period to the maturity of the Revenue Bonds, or (iii) 125% of average annual debt service from the current period to the maturity of the Revenue Bonds (a separate account each for the 2005 Bonds and the 2012 Bonds), is to be held by the trustee in these funds to be used in the event that monies in the respective Debt Service Funds are insufficient to meet payments when due. A debt service reserve surety in an amount of \$3,664,397 equal to 10% of the original offering price was obtained for the 2015 Bonds in lieu of a debt service reserve fund. During the years ended June 30, 2021 and 2020, the required balance in the Debt Service Reserve Fund, calculated using the greatest annual debt service from the current period to the maturity of the Revenue Bonds, is \$5,838,000 for the 2012 Bonds. The balance in the Debt Service Reserve Fund for the 2005 Bonds at June 30, 2021 and 2020 is \$153,903 and \$153,888, respectively. The balance in the Debt Service Reserve Fund

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Notes to Basic Financial Statements

June 30, 2021 and 2020

for the 2012 Bonds at June 30, 2021 and 2020 is \$6,163,773 and \$6,161,082, respectively.

- **Operating Reserve Fund** – The balance in this fund is to be used to pay operation and maintenance costs in the event that monies in the Operating Fund are insufficient. The Authority maintains a reserve equivalent to one-fourth of the annual operations and maintenance budget. The balance in the Operating Reserve Fund at June 30, 2021 and 2020 is \$12,231,156 and \$12,231,156, respectively.
- **Subordinated Indebtedness Fund** – In the event that additional debt is incurred, which is expressly made subordinate or junior in right of payment to the 2015 Bonds or 2012 Bonds, this fund will be established and used to pay principal, interest, and other allowable costs associated with the subordinated indebtedness. As of June 30, 2021 and 2020, there was no balance in the Subordinated Indebtedness Fund.
- **Reserve and Contingency Fund** – The balance in this fund is to be used to pay the costs of extraordinary repairs and replacements of Airport facilities to the extent that such costs are not provided from the proceeds of insurance or from other funds. Any remaining balances in the Reserve and Contingency Fund, not required to meet any deficiencies in the Debt Service Fund or Debt Service Reserve Funds or not needed for any of the purposes for which such Fund was established, shall be transferred to the Operating Fund, and any remaining excess may be deposited in the Surplus Fund. As of June 30, 2021 and 2020, there was no balance in the Reserve and Contingency Fund.
- **Surplus Fund** – All monies remaining in the Revenue Fund at year-end are to be deposited in this fund and may be transferred to offset other fund deficiencies in the following priority order: first in the Debt Service Fund, second in the applicable Debt Service Reserve Fund, third to the Subordinated Indebtedness Fund, and fourth to the Reserve and Contingency Fund. Amounts in the Surplus Fund not required to meet a deficiency as set forth above shall be applied or set aside as allowed for in the bond indenture. As of June 30, 2021 and 2020, there was \$2,601,563 and \$2,601,563, respectively, in the Surplus Fund to be transferred to any of the funds mentioned above. Amounts transferred to the Surplus Fund may be used for purposes of computation of the debt service coverage ratio.
- **Cost of Issuance Funds** – The balance in this fund provides for the payment of costs to issue the 2012 Bonds and 2015 Bonds not paid directly from escrow at the closing of the sale of the respective bonds. This fund is held by a trustee and is subject to the terms and conditions as set forth in the bond indenture. There was no balance for the cost of issuance fund for any bond issued at June 30, 2021 and 2020.
- **Construction Funds** – The balance in this fund provides for the payment of applicable Capital Improvements identified to be financed from the 2015 Series A Bonds and the 2015 Series B Bonds, and the 2012 Series A Bonds and 2012 Taxable Series B Bonds. These funds are held by a trustee and are subject to the terms and conditions as set forth in the bond indenture. As of June 30, 2021 and 2020, there is \$62 and \$61 for the 2012 Series A Bonds and \$3 and \$3 for the 2012 Taxable Series B Bonds, respectively.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Notes to Basic Financial Statements

June 30, 2021 and 2020

(i) **Other Cash Accounts**

The Authority maintains the following additional restricted cash:

- **Authority Areas Reserve** – Operating revenues received from certain areas specified in the airline signatory leases are set aside to be utilized at the discretion of the Authority for any lawful purpose.
- **Asset Forfeiture Fund** – The Authority receives funds from the U.S. Department of Justice, U.S. Department of Treasury and the State of California Department of Justice under the equitable sharing programs of each agency related to certain law enforcement activities. These assets are used to purchase certain equipment to supplement law enforcement activities at the Airport.
- **Proceeds from Sale of Airport Property Fund** – proceeds from the sale of Airport property is set aside to be used for similar income producing means in accordance with the Master Indenture of Trust, as supplemented.
- **Passenger Facility Charge Fund** – Cash from the PFC program are maintained in a separate account and are restricted for approved airport improvement projects.
- **Customer Facility Charge Fund** – Cash from CFC collections received prior to July 1, 2014 are maintained in a separate account with the use of such funds limited to eligible capital projects associated with additional development and/or replacement of major components of the Consolidated Rental Car Facility.

The Authority maintains the following board-designated cash:

- **Facility Development Reserve** – Reserve established during fiscal year (FY) 2000 to provide for the future development of terminal and other Airport facilities. The actual appropriation of these funds to selected facility development projects will be determined based on the approval of the Authority. In FY 2021 and FY 2020, no transfers were made to the Operating Fund. In FY 2021, no excess revenues were transferred to the Facility Development Reserve.

(j) **Capital Assets**

Capital assets are defined by the Authority as assets with an initial, individual cost of \$1,000 or more and an estimated useful life in excess of one year. Such assets are recorded at historical cost, less accumulated depreciation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Major outlays for capital assets are capitalized as projects are constructed. Net interest incurred during the construction phase of capital assets is included as part of the capitalized value of the assets constructed. No interest was capitalized during the years ended June 30, 2021 and 2020. Depreciation is recognized in amounts calculated to amortize the cost of the depreciable assets over their estimated useful lives.

Depreciation is computed on a straight-line basis over the following periods:

Buildings and improvements	3 to 40 years
Runways and improvements	3 to 25 years
Machinery and equipment	3 to 20 years

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

Notes to Basic Financial Statements

June 30, 2021 and 2020

(k) *Vacation and Personal Leave*

Employees may receive 80 to 160 hours of vacation each year (40 to 80 hours for job share employees), depending on length of service with the Authority. Vacation is not earned until the year is completed. An employee may accrue up to 320 hours of vacation; any hours earned in excess of 320 hours are forfeited, unless approved by management.

Employees are entitled to 100 hours of personal leave during each year (50 hours for job share employees). Employees may accrue personal leave or may receive payment for any unused portion of personal leave days at the end of each year.

Employees are also entitled to bank up to 120 hours of overtime for personal leave.

Vacation and personal leave are accrued as earned by employees. Accrued vacation and personal leave is reported in the accompanying statements of net position and is included in salaries and benefits payable. Accrued vacation and personal leave for the years ended June 30, 2021 and 2020, was \$922,340 and \$832,755, respectively.

(l) *Fair Value Measurements*

For assets or liabilities that are required to be reported at fair value, the Authority uses valuation techniques which are appropriate under the circumstances and are either a market approach, a cost approach or an income approach. The Authority categorizes its fair value measurements within the fair value hierarchy established by U.S. GAAP. The hierarchy of inputs used to measure fair value consists of three levels. Level 1 inputs are quoted prices in active markets for identical assets or liabilities. Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly. Level 3 inputs are unobservable inputs.

(m) *Investments and Invested Cash*

In accordance with California Government Code (Code) Section 53600 et seq., the Authority adopts an investment policy annually for the Operating, PFC and CFC portfolios that, among other things, authorizes types of allowable investments, maximum maturities, maximum concentration of investments by type of investment and issuer, minimum ratings for certain types of investments, and how the investments may be held. These criteria on investments and invested cash related to the Authority's bonded debt are governed by the related Master Indenture of Trust. The Authority further limits all investments to be more restrictive than the Code. Authorized investments and invested cash include U.S. Treasury securities, corporate notes, federal agency securities, money market mutual funds, bankers' acceptances, commercial paper, negotiable and non-negotiable certificates of deposit, repurchase agreements, guaranteed investment contracts and funds deposited in the State Treasurer's Local Agency Investment Fund (LAIF). Additional restrictions in the Authority's investment policy over the requirements of the Code include: (1) smaller maximum portions of the portfolios for certain investment types (e.g., U.S. Agency securities, negotiable and time certificates of deposit, bankers' acceptances, commercial paper, money market mutual funds, LAIF), (2) smaller maximum portions of the portfolios invested in a single institution/ issuer (e.g., negotiable and time certificates of deposit, corporate notes, bankers' acceptances, commercial paper) (3) limiting the underlying investments of money market mutual funds to U.S. Treasury securities, and (4) excluding investments in reverse

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repurchase agreements and securities lending agreements, collateralized mortgage obligations and similar investments, debt securities issued by other local agencies and shares of beneficial interest issued by joint powers authorities formed in accordance with Section 6509.7 of the Code. The restrictions in the Code and the additional limitations in the Authority's investment policy mitigate the Authority's interest rate risk, credit risk, concentration of credit risk, and custodial credit risk related to its various investments.

The Authority's investments are carried at fair value. Fair value is determined based upon market closing prices or bid/asked prices for regularly traded securities, where that information is available, or other observable inputs, where price is not available. The fair value of money market mutual funds and other similar investments is stated at its share value. The fair value of the Authority's investment in the LAIF is based on the Authority's pro rata share provided by LAIF of the fair value of the entire LAIF portfolio. Certain money market mutual fund investments with initial maturities at the time of the purchase of less than one year are recorded at cost. The calculation of realized gains and losses on investments that had been held more than one fiscal year and sold during the current year may have been recognized as an increase or decrease in fair value of investments reported in the prior year.

(n) *Statements of Cash Flows*

For purposes of the statements of cash flows, the Authority considers its investment in money market mutual funds in the Operating and Passenger Facility Charge cash and investment portfolios, and in the LAIF, to be cash equivalents that function as a demand deposit account, whereby funds may be withdrawn or deposited at any time without prior notice or penalty. Unrestricted investments in other securities with remaining maturities of 90 days or less at the time of purchase are also considered cash equivalents. Investments in money market mutual funds held by the bond trustee are not considered cash equivalents for purposes of the statement of cash flows.

(o) *Prepaid Expenses*

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid expenses. The cost of prepaid expenses is recognized as an expense when consumed, rather than when purchased.

(p) *Use of Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the basic financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(q) *Income Taxes*

The Authority is a political subdivision of the State of California. Accordingly, the Authority is not subject to federal or state income taxes.

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(r) Accounting Pronouncements Issued, Not Yet Effective

The following GASB Statements have been issued but are not yet effective for the year ended June 30, 2021. The Authority is assessing what financial statement impact, if any, these Statements will have:

- GASB Statement No. 87, *Leases*, effective for the fiscal year ending June 30, 2022.
- GASB Statement No. 92, *Omnibus 2020*, effective upon issuance for the requirements related to the effective date of GASB Statement No. 87 and Implementation Guide 2019-3, reinsurance recoveries, and terminology used to refer to derivative instruments. The other requirements will be effective for the fiscal year ending June 30, 2022.
- GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*, effective for the fiscal year ending June 30, 2023.
- GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, effective for the fiscal year ending June 30, 2023.
- GASB Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans-an amendment of GASB Statements No. 14 and No. 84, and a supersession of GASB Statement No. 32*, effective for the fiscal year ending June 30, 2022.

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(3) Cash and Investments**(a) Cash and Investments**

- (i) Cash and investments at June 30, 2021 and 2020 are classified in the accompanying statements of net position as follows:

	<u>2021</u>	<u>2020</u>
Cash and investments – current assets:		
Operating fund	<u>\$ 39,076,395</u>	<u>\$ 35,060,087</u>
Cash and investments – restricted assets:		
Cash and investments held by bond trustee:		
Debt service reserve fund – 2005 Bonds	153,903	153,888
Debt service fund – 2012 Bonds	4,794,131	4,332,834
Debt service reserve fund – 2012 Bonds	6,163,773	6,161,082
Construction funds – 2012 Bonds	65	65
Debt service fund – 2015 Bonds	<u>4,225,943</u>	<u>4,140,226</u>
Total cash and investments held by bond trustee	<u>15,337,815</u>	<u>14,788,095</u>
Other restricted cash and investments:		
Operating Reserve fund	12,231,156	12,231,156
Bond Surplus fund	2,601,563	2,601,563
Authority Areas Reserve fund	3,316,569	3,232,640
Asset Forfeiture fund	24,298	23,875
Proceeds from sale of Airport property	2,104,502	2,104,502
Passenger Facility Charge fund	51,139,226	49,679,355
Customer Facility Charge fund	<u>1,797,200</u>	<u>1,856,390</u>
Total other restricted cash and investments	<u>73,214,514</u>	<u>71,729,481</u>
Total cash and investments – restricted assets	<u>88,552,329</u>	<u>86,517,576</u>
Cash and investments – Facility Development Reserve	<u>180,132,453</u>	<u>180,132,453</u>
Total cash and investments	<u><u>\$ 307,761,177</u></u>	<u><u>\$ 301,710,116</u></u>

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(ii) Cash and investments as of June 30, 2021 and 2020 consist of the following:

	<u>2021</u>	<u>2020</u>
Operating portfolio cash and investments:		
Cash and cash equivalents:		
Cash on hand	\$ 500	\$ 500
Deposits with financial institutions	6,221,367	4,654,032
Money market mutual funds	644,302	201,183
LAIF	13,076,994	10,833,332
Total cash and cash equivalents	<u>19,943,163</u>	<u>15,689,047</u>
Investments:		
U.S. Treasury securities	78,242,175	77,757,112
U.S. Agency securities	77,534,173	77,885,844
Medium-term corporate notes	63,767,425	64,054,273
Total investments	<u>219,543,773</u>	<u>219,697,229</u>
Total cash and cash equivalents and investments in operating portfolio	<u>239,486,936</u>	<u>235,386,276</u>
Passenger Facility Charge Fund:		
Cash and cash equivalents:		
Deposits with financial institutions	2,622,786	23,754
Money market mutual funds	170,936	658,145
Total cash and cash equivalents	<u>2,793,722</u>	<u>681,899</u>
Investments:		
U.S. Treasury securities	17,240,483	18,437,982
U.S. Agency securities	17,071,970	17,067,195
Medium-term corporate notes	14,033,051	13,492,279
Total investments	<u>48,345,504</u>	<u>48,997,456</u>
Total cash and cash equivalents and investments in passenger facility charge fund	<u>51,139,226</u>	<u>49,679,355</u>
Customer Facility Charge Fund:		
Deposits with financial institutions	<u>1,797,200</u>	<u>1,856,390</u>
Investments held by bond trustee:		
Money market mutual funds	<u>15,337,815</u>	<u>14,788,095</u>
Total cash and cash equivalents and investments	<u>\$ 307,761,177</u>	<u>\$ 301,710,116</u>

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	<u>2021</u>	<u>2020</u>
Summary of cash and investments:		
Cash and cash equivalents:		
Cash on hand	\$ 500	\$ 500
Deposits with financial institutions	10,641,353	6,534,176
Money market mutual funds	815,238	859,328
LAIF	13,076,994	10,833,332
Total cash and cash equivalents	<u>24,534,085</u>	<u>18,227,336</u>
Investments:		
U.S. Treasury securities	95,482,658	96,195,094
U.S. Agency securities	94,606,143	94,953,039
Medium-term corporate notes	77,800,476	77,546,552
Money market mutual funds held by bond trustee	15,337,815	14,788,095
Total investments	<u>283,227,092</u>	<u>283,482,780</u>
Total cash and cash equivalents and investments	<u>\$ 307,761,177</u>	<u>\$ 301,710,116</u>

Cash balances, except for those held by the Trustee, held in the Authority's payroll account or held as petty cash are pooled for deposit and investment purposes. Cash and investments funds are classified under the general headings of "restricted" or "unrestricted." The Authority has designated separate restricted funds to carry on specific activities in accordance with special regulations, bond covenants, or enabling legislation. Restricted funds are nondiscretionary in terms of use and provide for payment of debt service on Authority bonds, reserves for outstanding bonds, construction of long-term assets, and operations and maintenance. The Authority, after necessary fund transfers have been made to comply with bond covenants, has discretion as to the magnitude and use of the remaining unrestricted funds.

(b) Investments Authorized by the Code and the Authority's Investment Policy

The table on the following page identifies the investment types that are authorized for the Authority by the Code (or the Authority's investment policy, where more restrictive). The table also identifies certain provisions of the Code (or the Authority's investment policy, where more restrictive) that address interest rate risk and concentration of credit risk. This table does not address investments of debt proceeds held by bond trustee that are governed by the provisions of the Master Indenture of Trust, as amended, rather than the Code or the Authority's investment policy.

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Authorized investment type	Maximum maturity	Maximum percentage of portfolio ^a	Maximum investment in one issuer
U.S. Treasury securities	5 years	None	None
U.S. Agency securities	5 years	70%	None
Time deposits	5 years	15%	5%
LAIF	N/A	\$20 million	None
Bankers' acceptances	180 days	15%	5%
Commercial paper	270 days	15%	5%
Repurchase agreements	1 year	10%	None
Money market mutual funds, invested in			
U.S. Treasury securities	N/A	15%	None
Medium-term corporate notes	5 years	30%	5%
Negotiable certificates of deposit	5 years	15%	5%

a. Percentages apply separately to the Operating portfolio, the Passenger Facility Charge Fund portfolio and the Customer Facility Charge Fund portfolio. Excludes amounts held by bond trustee.

(c) Investments Authorized Under the Master Indenture of Trust

Investment of debt proceeds held by the bond trustee are governed by provisions of the Master Indenture of Trust, rather than the general provisions of the Code or the Authority's investment policy. The table below identifies the investment types that are authorized for investments held by the bond trustee. The table also identifies certain provisions of the Master Indenture of Trust that address interest rate risk, and concentration of credit risk.

Authorized investment type	Maximum maturity	Maximum percentage allowed	Maximum investment in one issuer
U.S. Treasury securities	5 years	None	None
U.S. Agency securities	5 years	None	None
Money market mutual funds	N/A	None	None
Negotiable certificates of deposit	5 years	None	None
Time and savings deposits	5 years	None	None
Guaranteed investment contracts	30 years	None	None
Commercial paper	270 days	None	None
State or local government securities	5 years	None	None
Bankers' acceptances	360 days	None	None
Repurchase agreements	30 days	None	None
Any State of California-administered investment pool	N/A	None	None
Advance refunded municipal securities	5 years	None	None
Investments approved in writing by the bond insurer	30 years	None	None

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(d) *Interest Rate Risk*

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Authority manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturing evenly over time, as necessary to provide the cash flow and liquidity needed for operations. The Authority monitors the interest rate risk in its portfolios by measuring the weighted average maturity of the portfolios and limiting them to an average level recommended by its professional investment manager, currently approximately 1.7 years. The Authority also employs a “buy and hold” investment strategy whereby investments are held to maturity and redeemed at par. This strategy limits the Authority’s exposure to declines in fair value to unforeseen emergencies when the need for cash beyond that which is planned and anticipated may arise.

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The weighted average maturity of each authorized investment type by pool at June 30, 2021 and 2020 are as follows:

Authorized investment type	June 30, 2021		June 30, 2020	
	Amount	Weighted average maturity (in years)	Amount	Weighted average maturity (in years)
Operating portfolio cash equivalents and investments:				
Operating portfolio investments:				
U.S. Treasury securities	\$ 78,242,175	2.01	\$ 77,757,112	1.97
U.S. Agency securities	77,534,173	1.64	77,885,844	1.69
Medium-term corporate notes	63,767,425	2.05	64,054,273	1.90
Total operating portfolio investments	219,543,773	1.89	219,697,229	1.85
Operating portfolio cash equivalents:				
Money market mutual funds	644,302	0.09	201,183	0.12
LAIF	13,076,994	0.81	10,833,332	0.53
Total operating portfolio cash equivalents	13,721,296	0.78	11,034,515	0.52
Total operating portfolio cash equivalents and investments	233,265,069	1.82	230,731,744	1.79
Passenger Facility Charge (PFC) Fund cash equivalents and investments:				
PFC Fund investments:				
U.S. Treasury securities	17,240,483	1.71	18,437,982	2.00
U.S. Agency securities	17,071,970	1.86	17,067,195	1.81
Medium-term corporate notes	14,033,051	1.96	13,492,279	1.78
Total PFC Fund investments	48,345,504	1.84	48,997,456	1.87
PFC Fund cash equivalents – money market mutual funds	170,936	0.09	658,145	0.12
Total PFC Fund cash equivalents and investments	48,516,440	1.83	49,655,601	1.85
Investments held by bond trustee:				
Money market mutual funds	15,337,815	0.09	14,788,095	0.12
Total investments held by bond trustee	15,337,815	0.09	14,788,095	0.12
Total cash equivalents and investments	\$ 297,119,324	1.73	\$ 295,175,440	1.72

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(e) *Investments with Fair Values Highly Sensitive to Interest Rate Fluctuations*

None of the Authority's investments (including investments held by the bond trustee) are highly sensitive to interest rate fluctuations.

(f) *Credit Risk*

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented on the next page is the minimum rating required by (where applicable) the Code, the Authority's investment policy or the Master Indenture of Trust, as amended, and the actual rating as of June 30, 2021 and 2020 for each investment type.

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Authorized investment type	Amount	Minimum legal rating	Not required to be rated or not rated	Rating as of year-end		
				AAA	AA	A
As of June 30, 2021:						
Operating portfolio cash equivalents and investments:						
Operating portfolio investments:						
U.S. Treasury securities	\$ 78,242,175	N/A	\$ 78,242,175	\$ —	\$ —	\$ —
U.S. Agency securities:						
Fed. Home Loan Bank	26,395,281	N/A	—	—	26,395,281	—
Fed. Home Loan Mort. Corp.	15,297,174	N/A	—	—	15,297,174	—
Fed. National Mort. Assn.	35,841,718	N/A	—	—	35,841,718	—
Total U.S. Agency securities						
	77,534,173		—	—	77,534,173	—
Medium-term corporate notes	63,767,425	A	—	1,239,160	9,669,810	52,858,455
Total operating portfolio investments						
	219,543,773		78,242,175	1,239,160	87,203,983	52,858,455
Operating portfolio cash equivalents:						
Money market mutual funds	644,302	AAA	—	644,302	—	—
LAIF	13,076,994	N/A	13,076,994	—	—	—
Total operating portfolio cash equivalents						
	13,721,296		13,076,994	644,302	—	—
Total operating portfolio cash equivalents and investments						
	233,265,069		91,319,169	1,883,462	87,203,983	52,858,455
Passenger Facility Charge (PFC) Fund cash equivalents and investments:						
PFC Fund investments:						
U.S. Treasury securities	17,240,483	N/A	17,240,483	—	—	—
U.S. Agency securities:						
Fed. Home Loan Bank	4,170,377	N/A	—	—	4,170,377	—
Fed. Home Loan Mort. Corp.	3,763,691	N/A	—	—	3,763,691	—
Fed. National Mort. Assn.	9,137,902	N/A	—	—	9,137,902	—
Total U.S. Agency securities						
	17,071,970		—	—	17,071,970	—
Medium-term corporate notes	14,033,051	A	—	303,468	1,902,787	11,826,796
Total PFC Fund investments						
	48,345,504		17,240,483	303,468	18,974,757	11,826,796
PFC Fund cash equivalents:						
Money market mutual funds	170,936	AAA	—	170,936	—	—
Total PFC Fund cash equivalents and investments						
	48,516,440		17,240,483	474,404	18,974,757	11,826,796
Investments held by bond trustee:						
Money market mutual funds	15,337,815	AAA	—	15,337,815	—	—
Total investments bond trustee						
	15,337,815		—	15,337,815	—	—
Total cash equivalents and investments						
	\$ 297,119,324		\$ 108,559,652	\$ 17,695,681	\$ 106,178,740	\$ 64,685,251

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Authorized investment type	Amount	Minimum legal rating	Not required to be rated or not rated	Rating as of year-end		
				AAA	AA	A
As of June 30, 2020:						
Operating portfolio cash equivalents and investments:						
Operating portfolio investments:						
U.S. Treasury securities	\$ 77,757,112	N/A	\$ 77,757,112	\$ —	\$ —	\$ —
U.S. Agency securities:						
Fed. Farm Credit Bank	5,000,103	N/A	—	—	5,000,103	—
Fed. Home Loan Bank	22,754,924	N/A	—	—	22,754,924	—
Fed. Home Loan Mort. Corp.	19,134,864	N/A	—	—	19,134,864	—
Fed. National Mort. Assn.	30,995,953	N/A	—	—	30,995,953	—
Total U.S. Agency securities	77,885,844		—	—	77,885,844	—
Medium-term corporate notes	64,054,273	A	—	1,264,912	13,181,328	49,608,033
Total operating portfolio investments	219,697,229		77,757,112	1,264,912	91,067,172	49,608,033
Operating portfolio cash equivalents:						
Money market mutual funds	201,183	AAA	—	201,183	—	—
LAIF	10,833,332	N/A	10,833,332	—	—	—
Total operating portfolio cash equivalents	11,034,515		10,833,332	201,183	—	—
Total operating portfolio cash equivalents and investments	230,731,744		88,590,444	1,466,095	91,067,172	49,608,033
Passenger Facility Charge (PFC) Fund cash equivalents and investments:						
PFC Fund investments:						
U.S. Treasury securities	18,437,982	N/A	18,437,982	—	—	—
U.S. Agency securities:						
Fed. Farm Credit Bank	350,007	N/A	—	—	350,007	—
Fed. Home Loan Bank	3,779,375	N/A	—	—	3,779,375	—
Fed. Home Loan Mort. Corp.	5,206,675	N/A	—	—	5,206,675	—
Fed. National Mort. Assn.	7,731,138	N/A	—	—	7,731,138	—
Total U.S. Agency securities	17,067,195		—	—	17,067,195	—
Medium-term corporate notes	13,492,279	A	—	309,774	2,860,277	10,322,228
Total PFC Fund investments	48,997,456		18,437,982	309,774	19,927,472	10,322,228
PFC Fund cash equivalents:						
Money market mutual funds	658,145	AAA	—	658,145	—	—
Total PFC Fund cash equivalents and investments	49,655,601		18,437,982	967,919	19,927,472	10,322,228
Investments held by bond trustee:						
Money market mutual funds	14,788,095	AAA	—	14,788,095	—	—
Total investments bond trustee	14,788,095		—	14,788,095	—	—
Total cash equivalents and investments	\$ 295,175,440		\$ 107,028,426	\$ 17,222,109	\$ 110,994,644	\$ 59,930,261

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(g) Fair Value Measurements

The Authority categorizes its fair value measurements of its investments within the fair value hierarchy established by U.S. GAAP. The hierarchy of inputs used to measure fair value consists of three levels:

- Level 1 inputs are quoted prices in active markets for identical assets or liabilities.
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs (the Authority has no investments measured using Level 3 inputs).
- Investments in an external government investment pool, such as LAIF, are not subject to reporting within the level hierarchy.

The Authority has the following recurring fair value measurements as of June 30, 2021 and 2020:

Authorized investment type	June 30, 2021				June 30, 2020			
	Total	Level 1	Level 2	Not Leveled	Total	Level 1	Level 2	Not Leveled
Operating portfolio cash equivalents and investments:								
Operating portfolio investments:								
U.S. Treasury securities	\$ 78,242,175	\$ 78,242,175	\$ —	\$ —	\$ 77,757,112	\$ 77,757,112	\$ —	\$ —
U.S. Agency securities:								
Fed. Farm Credit Bank	—	—	—	—	5,000,103	—	5,000,103	—
Fed. Home Loan Bank	26,395,281	—	26,395,281	—	22,754,924	—	22,754,924	—
Fed. Home Loan Mort. Corp.	15,297,174	—	15,297,174	—	19,134,864	—	19,134,864	—
Fed. National Mort. Assn.	35,841,718	—	35,841,718	—	30,995,953	—	30,995,953	—
Total U.S. Agency securities	77,534,173	—	77,534,173	—	77,885,844	—	77,885,844	—
Medium-term corporate notes	63,767,425	—	63,767,425	—	64,054,273	—	64,054,273	—
Total Operating portfolio investments	219,543,773	78,242,175	141,301,598	—	219,697,229	77,757,112	141,940,117	—
Operating portfolio cash equivalents:								
Money market mutual funds	644,302	—	644,302	—	201,183	—	201,183	—
LAIF	13,076,994	—	—	13,076,994	10,833,332	—	—	10,833,332
Total Operating portfolio cash equivalents	13,721,296	—	644,302	13,076,994	11,034,515	—	201,183	10,833,332
Total Operating portfolio cash equivalents and investments	233,265,069	78,242,175	141,945,900	13,076,994	230,731,744	77,757,112	142,141,300	10,833,332

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Authorized investment type	June 30, 2021				June 30, 2020			
	Total	Level 1	Level 2	Not Leveled	Total	Level 1	Level 2	Not Leveled
Passenger Facility Charge (PFC) Fund								
cash equivalents and investments:								
PFC Fund investments:								
U.S. Treasury securities	17,240,483	17,240,483	—	—	18,437,982	18,437,982	—	—
U.S. Agency securities:								
Fed. Farm Credit Bank	—	—	—	—	350,007	—	350,007	—
Fed. Home Loan Bank	4,170,377	—	4,170,377	—	3,779,375	—	3,779,375	—
Fed. Home Loan Mort. Corp.	3,763,691	—	3,763,691	—	5,206,675	—	5,206,675	—
Fed. National Mort. Assn.	9,137,902	—	9,137,902	—	7,731,138	—	7,731,138	—
Total U.S. Agency securities	17,071,970	—	17,071,970	—	17,067,195	—	17,067,195	—
Medium-term corporate notes	14,033,051	—	14,033,051	—	13,492,279	—	13,492,279	—
Total PFC Fund investments	48,345,504	17,240,483	31,105,021	—	48,997,456	18,437,982	30,559,474	—
PFC Fund cash equivalents – money market mutual funds	170,936	—	170,936	—	658,145	—	658,145	—
Total PFC Fund cash equivalents and investments	48,516,440	17,240,483	31,275,957	—	49,655,601	18,437,982	31,217,619	—
Investments held by bond trustee:								
Money market mutual funds	15,337,815	—	15,337,815	—	14,788,095	—	14,788,095	—
Total investments bond trustee	15,337,815	—	15,337,815	—	14,788,095	—	14,788,095	—
Total cash equivalents and investments	<u>\$ 297,119,324</u>	<u>\$ 95,482,658</u>	<u>\$ 188,559,672</u>	<u>\$ 13,076,994</u>	<u>\$ 295,175,440</u>	<u>\$ 96,195,094</u>	<u>\$ 188,147,014</u>	<u>\$ 10,833,332</u>

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Notes to Basic Financial Statements

June 30, 2021 and 2020

(h) **Concentration of Credit Risk**

The Authority's investment policy limits the amount that can be invested in any one issuer in corporate notes, bankers' acceptances, commercial paper, negotiable certificates of deposit and time certificates of deposit to 5% of the applicable portfolio. The investment policy contains no other limitations on the amount that can be invested in any one issuer beyond that stipulated by the Code. Investments in any one issuer (other than U.S. Treasury securities, money market mutual funds, and external investment pools) that represent 5% or more of total Authority investments, by pool, are as follows:

Issuer	Authorized investment type	Reported amount at June 30,			
		2021		2020	
		Amount	Fund %	Amount	Fund %
Operating portfolio investments:					
Federal National Mortgage Association	U.S. Agency securities	\$ 35,841,718	16.28%	\$ 30,995,953	14.10%
Federal Home Loan Bank	U.S. Agency securities	26,395,281	11.99	22,754,924	10.35
Federal Home Loan Mortgage Corp.	U.S. Agency securities	15,297,174	6.95	19,134,864	8.70
Passenger Facility Charge Fund investments:					
Federal National Mortgage Association	U.S. Agency securities	9,137,902	18.83	7,731,138	15.57
Federal Home Loan Bank	U.S. Agency securities	4,170,377	8.60	3,779,375	7.61
Federal Home Loan Mortgage Corp.	U.S. Agency securities	3,763,691	7.76	5,206,675	10.49

(i) **Custodial Credit Risk**

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposit or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Code and the Authority's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provisions for deposits: the Code requires that a financial institution secure deposits made by state or local government units by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the government unit). The market value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies. California law also allows financial institutions to secure Authority deposits by pledging first trust deed mortgage notes having a value of 150% of the secured public deposits.

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Notes to Basic Financial Statements

June 30, 2021 and 2020

At June 30, 2021 and 2020, a portion of the Authority's deposits with financial institutions were uninsured and the collateral was held in accordance with the Code by the pledging financial institution in the Authority's name, as follows:

	<u>2021</u>	<u>2020</u>
Cash deposits:		
Insured	\$ 250,000	\$ 250,000
Uninsured, collateral held in the Authority's name	<u>10,937,945</u>	<u>7,026,828</u>
Total cash deposits	11,187,945	7,276,828
Plus deposits in transit	224,779	30,332
Less outstanding checks	<u>(771,371)</u>	<u>(772,984)</u>
Carrying amount of cash deposits	<u>\$ 10,641,353</u>	<u>\$ 6,534,176</u>

Investments and money market mutual funds in the Operating portfolio and Passenger Facility Charge Fund portfolio were held in the Authority's name by the trust department of the bank broker-dealer (counter-party) that was used by the Authority to buy the securities and mutual funds.

(j) *Investment in the State Treasurer's Local Agency Investment Fund*

The Authority is a voluntary participant in the LAIF that is regulated by the Code under the oversight of the Treasurer of the State of California. The fair value of the Authority's investment in this pool is reported in the accompanying basic financial statements at amounts based upon the Authority's pro rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis. As of June 30, 2021 and 2020, the total amount invested by all California local governments and special districts in LAIF was \$37.1 billion and \$32.1 billion, respectively. LAIF is part of the State of California's Pooled Money Investment Account (PMIA), which as of June 30, 2021 and 2020 had a balance of \$193.5 billion and \$101.8 billion, respectively. The PMIA is not SEC-registered, but is required to invest according to the Code.

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Notes to Basic Financial Statements

June 30, 2021 and 2020

(4) Capital Assets

Changes in capital assets for the year ended June 30, 2021 were as follows:

	July 1, 2020	Additions	Deletions	June 30, 2021
Capital assets not being depreciated:				
Land	\$ 160,065,894	\$ —	\$ —	\$ 160,065,894
Other non-depreciable assets	1,128,515	—	—	1,128,515
Construction in progress	3,100,763	3,492,986	(3,895,145)	2,698,604
Total capital assets not being depreciated	164,295,172	3,492,986	(3,895,145)	163,893,013
Capital assets being depreciated/ amortized:				
Building and improvements	255,815,393	30,712	—	255,846,105
Runways and improvements	145,430,779	3,590,134	—	149,020,913
Machinery and equipment	37,192,736	274,299	(573,686)	36,893,349
Total capital assets being depreciated/ amortized	438,438,908	3,895,145	(573,686)	441,760,367
Less accumulated depreciation/ amortization for:				
Building and improvements	(144,209,231)	(8,357,451)	—	(152,566,682)
Runways and improvements	(98,507,548)	(7,699,251)	—	(106,206,799)
Machinery and equipment	(33,799,702)	(1,069,656)	573,686	(34,295,672)
Total accumulated depreciation/ amortization	(276,516,481)	(17,126,358)	573,686	(293,069,153)
Total capital assets being depreciated/ amortized, net	161,922,427	(13,231,213)	—	148,691,214
Total capital assets, net	<u>\$ 326,217,599</u>	<u>\$ (9,738,227)</u>	<u>\$ (3,895,145)</u>	<u>\$ 312,584,227</u>

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Notes to Basic Financial Statements

June 30, 2021 and 2020

Changes in capital assets for the year ended June 30, 2020 were as follows:

	July 1, 2019	Additions	Deletions	June 30, 2020
Capital assets not being depreciated:				
Land	\$ 157,794,496	\$ 2,271,398	\$ —	\$ 160,065,894
Other non-depreciable assets	1,128,515	—	—	1,128,515
Construction in progress	2,287,444	9,111,465	(8,298,146)	3,100,763
Total capital assets not being depreciated	161,210,455	11,382,863	(8,298,146)	164,295,172
Capital assets being depreciated/ amortized:				
Building and improvements	255,004,997	810,396	—	255,815,393
Runways and improvements	142,167,183	3,263,596	—	145,430,779
Machinery and equipment	35,471,751	1,914,035	(193,050)	37,192,736
Total capital assets being depreciated/ amortized	432,643,931	5,988,027	(193,050)	438,438,908
Less accumulated depreciation/ amortization for:				
Building and improvements	(135,758,166)	(8,451,065)	—	(144,209,231)
Runways and improvements	(90,678,069)	(7,829,479)	—	(98,507,548)
Machinery and equipment	(33,180,637)	(812,115)	193,050	(33,799,702)
Total accumulated depreciation/ amortization	(259,616,872)	(17,092,659)	193,050	(276,516,481)
Total capital assets being depreciated/ amortized, net	173,027,059	(11,104,632)	—	161,922,427
Total capital assets, net	\$ 334,237,514	\$ 278,231	\$ (8,298,146)	\$ 326,217,599

Deletions of construction in progress in FY 2020 included \$38,721 of construction in progress projects that the Authority determined would not move forward.

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Notes to Basic Financial Statements

June 30, 2021 and 2020

(5) Long-Term Debt

The following is a summary of changes in long-term debt for the years ended June 30, 2021 and 2020:

	Beginning balance	Additions	Deductions	Ending balance	Due within one year
Year ended June 30, 2021:					
Revenue bonds payable:					
2012 Revenue Bonds:					
2012 Series A	\$ 6,715,000	\$ —	\$ —	\$ 6,715,000	\$ —
2012 Taxable Series B	67,560,000	—	(1,730,000)	65,830,000	1,795,000
Plus deferred amounts for original issue premium	137,135	—	(6,234)	130,901	—
2015 Revenue Bonds:					
2015 Series B	19,765,000	—	(3,580,000)	16,185,000	3,755,000
Plus deferred amounts for original issue premium	1,884,014	—	(471,003)	1,413,011	—
Total long-term debt payable	<u>\$ 96,061,149</u>	<u>\$ —</u>	<u>\$ (5,787,237)</u>	<u>\$ 90,273,912</u>	<u>\$ 5,550,000</u>
Year ended June 30, 2020:					
Revenue bonds payable:					
2012 Revenue Bonds:					
2012 Series A	\$ 6,715,000	\$ —	\$ —	\$ 6,715,000	\$ —
2012 Taxable Series B	69,230,000	—	(1,670,000)	67,560,000	1,730,000
Plus deferred amounts for original issue premium	143,368	—	(6,233)	137,135	—
2015 Revenue Bonds:					
2015 Series B	23,170,000	—	(3,405,000)	19,765,000	3,580,000
Plus deferred amounts for original issue premium	2,355,017	—	(471,003)	1,884,014	—
Total long-term debt payable	<u>\$ 101,613,385</u>	<u>\$ —</u>	<u>\$ (5,552,236)</u>	<u>\$ 96,061,149</u>	<u>\$ 5,310,000</u>

(a) 2012 Revenue Bonds

On May 10, 2012, the Authority issued \$82,165,000 of 2012 Airport Revenue Bonds (2012 Bonds) with an effective interest rate of 5.624% and at an original issue premium totaling \$187,886. The 2012 Bonds were issued in two series. The 2012 Bonds are special obligations of the Authority payable solely from, and secured solely by a pledge of, the net revenues and amounts in certain funds established under the Master Indenture of Trust, as amended, and the Debt Service Reserve Fund.

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The \$6,715,000 Airport Revenue Bonds 2012 Series A (AMT) (2012 Series A Bonds), at an effective interest rate of 4.949%, and the \$75,450,000 Airport Revenue Bonds 2012 Taxable Series B (2012 Taxable Series B Bonds), at an effective interest rate of 5.722%, were issued (i) to finance those costs of the RITC project consisting of the CRCF and the portion of the costs of the Replacement Parking Structure attributable to the parking spaces displaced by the CRCF (2012 Bond Project); (ii) to fund the 2012 Debt Service Reserve Fund; (iii) to provide capitalized interest with respect to the 2012 Bonds through July 1, 2014; and to pay the costs of issuance of the 2012 Bonds.

The 2012 Series A Bonds are due in annual installments ranging from \$1,155,000 to \$5,560,000 from July 1, 2041 to July 1, 2042 at an interest rate of 5.000% payable semiannually on July 1 and January 1 - beginning July 1, 2012, the 2012 Series A Bonds are subject to optional redemption by the Authority, without premium, in whole or in part on any date on and after July 1, 2022 at a redemption price equal to the principal and accrued interest to the redemption date on the portion to be redeemed.

The 2012 Taxable Series B Bonds are due in annual installments ranging from \$1,500,000 to \$4,970,000 from July 1, 2015 to July 1, 2041 with interest rates ranging from 2.036% to 5.812% payable semiannually on July 1 and January 1 - beginning July 1, 2012, the 2012 Taxable Series B Bonds are subject to optional redemption by the Authority, in whole or in part, on any date, at a Redemption Price equal to the Make-Whole Redemption Price, as defined in the bond official statement, plus unpaid accrued interest.

In accordance with the bond resolution, certain cash accounts (funds) are required to be segregated and minimum balances maintained as summarized in Note 2. There are also a number of other limitations and restrictions contained in the Master Indenture of Trust, as amended. Authority management believes that the Authority has complied with such requirements.

(b) 2015 Revenue Bonds

On April 30, 2015, the Authority issued \$32,260,000 of 2015 Airport Revenue Bonds (2015 Bonds) with an effective interest rate of 2.553% and at an original issue premium of \$4,383,971. The 2015 Bonds, issued as parity bonds with the 2012 Bonds, were issued in two series to defease the 2005 Airport Revenue Bonds (2005 Bonds). The 2015 Bonds are special obligations of the Authority payable solely from, and secured solely by a pledge of, the net revenues and amounts in certain funds established under the Master Indenture of Trust, as amended, and the Debt Service Reserve Fund (provided through a surety). The 2015 Bonds are not subject to redemption prior to maturity.

The \$1,335,000 Airport Revenue Bonds 2015 Series A (non-AMT) (2015 Series A Bonds) are due in annual installments of \$680,000 due on July 1, 2016 at an interest rate of 3.000% and \$655,000 due on July 1, 2017 at an interest rate of 4.000%. The interest is payable semi-annually on July 1 and January 1 beginning January 1, 2016. The \$30,925,000 Airport Revenue Bonds 2015 (AMT) Series B (2015 Taxable Series B Bonds) are due in annual installments ranging from \$2,070,000 to \$4,350,000 from July 1, 2016 to July 1, 2024 with interest rates ranging from 3.000% to 5.000% payable semiannually on July 1 and January 1 beginning January 1, 2016.

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The net proceeds of the 2015 Bonds of \$36,156,809 plus \$3,912,125 of 2005 Bonds Debt Service Funds, \$5,942,618 of 2005 Bonds Debt Service Reserve Funds and an Authority contribution of \$16,636, totaling \$46,028,188, was deposited in an irrevocable trust with an escrow agent to provide for the interest and all outstanding principal of the 2005 Bonds due at July 1, 2015. The 2005 Bonds were called, without premium, on July 1, 2015 and paid in full.

The refunding and defeasance resulted in a difference between the re-acquisition price of the 2015 Bonds and the net carrying amount of the 2005 Bonds of \$935,367. This difference, reported in the accompanying basic financial statements as a deferred inflow of resources, is being credited to interest expense through July 1, 2024, the final maturity of the 2015 Bonds, using the straight-line method. The Authority completed the refunding and defeasance to reduce its total debt service payments over the next nine years by \$5,215,007 and to obtain an economic gain (difference between the present values of the old and new debt service payments) of \$4,799,078. The unamortized deferred amount on refunding at June 30, 2021 and 2020 is \$306,027 and \$408,036, respectively.

A debt service reserve surety was obtained for the \$3,664,397 debt service reserve requirement on the 2015 Bonds. The premium on the debt service reserve surety has been capitalized and is being amortized over the life of the 2015 Bonds. The unamortized surety premium at June 30, 2021 and 2020 is \$14,183 and \$18,911, respectively.

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Notes to Basic Financial Statements

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(c) *Annual Debt Service Requirements to Maturity*

Revenue bond debt service requirements to maturity are as follows:

	2012 Bonds		2015 Bonds		Total		Total debt service
	Principal	Interest	Principal	Interest	Principal	Interest	
Payable in year ending							
June 30:							
2022	\$ 1,795,000	\$ 4,002,005	\$ 3,755,000	\$ 715,375	\$ 5,550,000	\$ 4,717,380	\$ 10,267,380
2023	1,870,000	3,925,424	3,940,000	523,000	5,810,000	4,448,424	10,258,424
2024	1,950,000	3,831,663	4,140,000	321,000	6,090,000	4,152,663	10,242,663
2025	2,055,000	3,720,284	4,350,000	108,750	6,405,000	3,829,034	10,234,034
2026	2,170,000	3,602,787	—	—	2,170,000	3,602,787	5,772,787
2027 – 2031	12,805,000	16,008,692	—	—	12,805,000	16,008,692	28,813,692
2032 – 2036	16,810,000	11,878,277	—	—	16,810,000	11,878,277	28,688,277
2037 – 2041	22,270,000	6,253,666	—	—	22,270,000	6,253,666	28,523,666
2042 – 2043	10,820,000	565,166	—	—	10,820,000	565,166	11,385,166
Total principal and interest to maturity	72,545,000	<u>\$ 53,787,964</u>	16,185,000	<u>\$ 1,668,125</u>	88,730,000	<u>\$ 55,456,089</u>	144,186,089
Unamortized portion of:							
Original issue premium	130,901		1,413,011		1,543,912		1,543,912
Less current portion of principal	<u>(1,795,000)</u>		<u>(3,755,000)</u>		<u>(5,550,000)</u>		<u>(5,550,000)</u>
Total long-term portion of revenue bonds payable	<u>\$ 70,880,901</u>		<u>\$ 13,843,011</u>		<u>\$ 84,723,912</u>		<u>\$ 140,180,001</u>

(d) *Pledged Revenues*

The 2012 Bonds and 2015 Bonds are special obligations of the Authority payable solely from, and secured solely by a pledge of, the Net Revenues (operating revenue plus investment income on operating funds less operating expenses before depreciation) and amounts in certain funds established under the Master Indenture of Trust and the Debt Service Reserve Fund. The Authority covenants that the ratio of Net Pledged Revenues plus transfers to the Surplus Fund to net accrued debt service on parity obligations will be 1.25 or greater (coverage rate covenant) and that Net Revenues plus transfers to the Surplus Fund will equal or exceed the sum of net accrued debt service on parity obligations and required deposit to Debt Service Reserve, Operating Reserve and other accounts (general rate covenant).

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The computation of the coverage rate covenant and general rate covenant as of June 30, 2021 and 2020 are as follows:

	<u>2021</u>	<u>2020</u>
Net Revenues	\$ 12,049,709	\$ 18,624,535
Transfers to Surplus Fund	2,599,576	2,601,315
Net Pledged Revenues	<u>\$ 14,649,285</u>	<u>\$ 21,225,850</u>
Accrued debt service on 2012 Bonds	\$ 5,834,054	\$ 5,837,008
Less: Customer Facility Charges collected and deposited to the debt service fund	(2,182,234)	(5,174,449)
Accrued debt service on 2015 Bonds	<u>4,564,250</u>	<u>4,568,250</u>
Net accrued debt service on parity obligations	<u>\$ 8,216,070</u>	<u>\$ 5,230,809</u>
Ratio of Net Pledged Revenues to net accrued debt service on parity obligations	<u>1.78</u>	<u>4.06</u>
Net Revenues plus transfers to Surplus Fund	\$ 14,649,285	\$ 21,225,850
Less: transfers to Operating Reserve	—	(688,435)
Less: net accrued debt service on parity obligations	<u>(8,216,070)</u>	<u>(5,230,809)</u>
Excess of net revenues over net accrued debt service on parity obligations and transfers to Operating Reserve	<u>\$ 6,433,215</u>	<u>\$ 15,306,606</u>

The estimated aggregate total amount of pledged net revenues and amounts in the funds established under the Master Indenture of Trust related to the 2012 Bonds and 2015 Bonds is equal to the remaining debt service on the 2012 Bonds and 2015 Bonds at June 30, 2021 of \$144,186,089. The pledged revenues are in force during the term of the 2012 Bonds and 2015 Bonds with final maturity on July 1, 2042.

(e) Events of Default

Events of default under the Master Indenture of Trust related to the 2012 Bonds and 2015 Bonds include: (a) non-payment of the principal and/or interest due; (b) non-payment of the parity purchase price of any outstanding Bond(s) or other parity obligation(s) which are tender obligations; (c) a breach of a covenant if the default continues for a period of 120 days after written notice specifying such default and requiring the default to be remedied was given to the Authority by the Trustee or to the Authority and to the Trustee by the bond owners who held not less than 25% in aggregate principal amount of the outstanding Bond(s); (d) non-payment of any parity obligation that is declared due and payable as a result of an event of default; and (e) an event of bankruptcy. There is an acceleration remedy in the event of default that allows the Trustee, with the consent of each credit provider and at the direction of the Bond owners that hold a majority in principal amount of the outstanding Bond(s), to declare the principal of the outstanding Bond(s) and interest accrued to the date of payment to be immediately due and payable.

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Notes to Basic Financial Statements

June 30, 2021 and 2020

(6) Retirement Plan

Effective February 1, 2020 through January 31, 2023, the Authority entered into a replacement employment contract with the Burbank Airport Police Officers Association (BAPOA) which, among other things, called for the continued implementation of a 401(a) profit sharing plan (401(a) Plan) and a 457(b) government deferred compensation plan (457(b) Plan) sponsored by the BAPOA. The Authority contributes 6.5% of eligible base salaries and overtime as a retirement contribution to the 401(a) Plan, payable as part of bi-weekly payroll. Effective February 1, 2020, officers may make voluntary contributions to the 457(b) Plan with the Authority matching and contributing up to 2%, 4%, and 6% of eligible base salaries for years 1, 2, and 3 of the MOU, respectively. Officers may take loans against contributions. All employees are eligible to participate upon hire and contributions and earnings vest immediately. The 401(a) Plan and the 457(b) Plan are administered by Transamerica Retirement Solutions.

Total salaries and benefits for the Airport Police Officers were \$6,301,997 and \$5,893,032 for the years ended June 30, 2021 and 2020, respectively. The Authority's contributions have been calculated using the base salary plus overtime amount of \$4,683,430 and \$4,432,712 for the years ended June 30, 2021 and 2020, respectively. The Authority made the required accruals and contributions, amounting to \$300,639 and \$289,269 in the years ended June 30, 2021 and 2020, respectively.

(7) Leases

The Authority leases land, terminal, hangar, and administrative facilities to various entities under operating leases. The cost of the Authority's leased property and the related accumulated depreciation by asset type is presented as of June 30, 2021 and 2020 as follows:

	2021		2020	
	Cost	Accumulated depreciation	Cost	Accumulated depreciation
Land	\$ 34,042,063	\$ —	\$ 34,042,063	\$ —
Buildings and improvements	141,951,573	57,491,242	141,951,573	53,254,214
Runways and improvements	757,494	573,265	757,494	540,507
	<u>\$ 176,751,130</u>	<u>\$ 58,064,507</u>	<u>\$ 176,751,130</u>	<u>\$ 53,794,721</u>

The leases on such properties expire at various times, and generally terms are provided whereby lease terms may be extended.

Concession lease revenues are based on a percentage of gross receipts subject to minimum annual guarantees (MAG). However, due to the negative impacts of the COVID-19 pandemic on passenger activity during FY 2021 the Authority provided relief to concessionaires by collecting only a percentage of gross receipts in lieu of MAG. Such concession revenues totaled \$4,876,436 and \$9,556,806 for the years ended June 30, 2021 and 2020, respectively. FY 2020 concession revenues consisted of MAG revenues of \$6,280,918 and over-MAG revenues of \$3,275,888.

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Minimum future rental revenue on noncancelable leases in effect at June 30, 2021 is as follows:

	<u>Lease revenue</u>
Fiscal year ending June 30:	
2022	\$ 32,152,553
2023	24,959,534
2024	23,547,438
2025	12,647,988
2026	6,841,862
2027 – 2031	16,599,528
	<u>\$ 116,748,903</u>

(8) Passenger Facility Charges

In June 1994, the FAA approved the Authority's application to collect a \$3.00 PFC per enplaned passenger to provide funds for specifically approved airport improvement projects to begin September 1, 1994. Effective April 1, 2003, the FAA approved an increase of the charge from \$3.00 to \$4.50. PFC funds collected are restricted and may only be used on specific FAA approved projects. All PFC funds collected are maintained in a separate interest-bearing account administered by the Authority prior to disbursement.

Total PFC revenue for the years ended June 30, 2021 and 2020 totaled \$4,195,443 and \$10,397,681, respectively, including investment income on the PFC investment portfolio of \$110,198 and \$2,122,312, respectively.

During the year ended June 30, 2021, funds totaling \$1,423,624 for eligible costs expended on PFC projects during FY 2021 were reimbursed to the Operating Fund from the PFC Fund. During the year ended June 30, 2020, funds totaling \$4,486,664 for eligible costs expended on PFC projects during FY 2020 were reimbursed to the Operating Fund from the PFC Fund.

(9) Customer Facility Charges

Effective December 1, 2009, the Authority adopted a \$10 CFC per rental car transaction to provide for the planning, design, construction and financing of a CRCF in accordance with *California Civil Code Section 1936 et. seq.*, as amended. Effective July 1, 2011, the Authority implemented an alternative CFC rate of \$6 per rental car transaction day up to a maximum of five days. All CFC funds collected are maintained in a separate account administered by the Authority prior to disbursement. CFC revenue for the years ended June 30, 2021 and 2020 totaled \$2,347,750 and \$4,821,896, respectively. In accordance with the Bond Indenture, all CFC revenues collected subsequent to July 1, 2014 are transferred to the 2012 Bonds Debt Service Fund, which amounted to \$2,182,234 and \$5,174,449 for the years ended June 30, 2021 and 2020, respectively. CFC revenues plus residual Facility Rents, as necessary, are used to pay debt service on the 2012 Bonds and the rent-a-car company (RAC) loans for certain contingent costs associated with the RITC project. The balance in the CFC Fund of \$1,797,200 is available for uses in accordance with the agreements between the Authority and the RACs for operation in the CRCF.

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(10) Related-Party Transactions

The Authority is charged for services and items from City of Burbank departments that are categorized in the various expense line items in the statements of revenues, expenses, and changes in net position and are included in various capital assets for permits and related fees. The most significant related-party transactions with the City are payments for utilities and City parking tax. Amounts due to related parties at June 30, 2021 and 2020 are included in accounts payable and accrued expenses on the accompanying basic financial statements.

The Airport is subject to a 12% tax on parking revenue payable to the City of Burbank on a quarterly basis. The Authority incurred parking tax expense totaling \$899,006 and \$1,841,355 during the years ended June 30, 2021 and 2020, respectively. Amounts due to the City of Burbank for parking taxes were \$393,682 and \$81,437 at June 30, 2021 and 2020, respectively.

The Authority incurred electricity, water, and wastewater utilities expenses related to various operating activities, non-operating activities, and capital projects from Burbank Water and Power during the years ended June 30, 2021 and 2020 totaling \$2,300,627 and \$2,447,454 (including amounts charged back to tenants of \$488,783 and \$484,700), respectively. Amounts due to Burbank Water and Power were \$215,261 and \$189,014 at June 30, 2021 and 2020, respectively.

(11) Commitments and Contingencies

(a) *Litigation and Claims*

The Authority is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; workers' compensation; war risk and natural disasters for which the Authority carries commercial insurance, subject to deductibles ranging from \$1,000 to \$100,000. No settlements exceeded insurance coverage in the past three fiscal years. There were no significant lawsuits or claims pending against the Authority at June 30, 2021.

(b) *Contracted Services*

The Authority has contracted with TBI to perform certain airport administrative, maintenance, ARFF services, and operational services. Compensation under the agreement is based on a base management fee and reimbursement of operating costs, primarily salaries and benefits. A budget for TBI costs is prepared each year and is subject to review and approval as part of the Authority's annual budget process. The management fee is adjusted annually based on increases or decreases to certain operating costs. Costs incurred under the contract for the years ended June 30, 2021 and 2020, respectively, are as follows:

	2021	2020
Contracted airport services	\$ 14,160,787	\$ 14,056,972
Aircraft rescue and firefighting services	3,345,417	3,151,738
Capitalized to constructed capital assets	106,662	221,604
Other expenses	119,346	111,060
Total airport management contract costs	<u>\$ 17,732,212</u>	<u>\$ 17,541,374</u>

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Effective May 7, 2018, the Authority contracted with SP+ for self-park management and valet parking services in addition to implementing an e-Commerce platform for online pre-booking services for parking. The base term is from July 1, 2018 through June 30, 2021 with two one-year option periods.

Compensation under the contract is based on a fixed management fee and reimbursement of operating costs. These costs are subject to review and approval as part of the Authority's annual budget process. Costs under the contract for the years ended June 30, 2021 and 2020 are \$3,708,775 and \$4,635,716, respectively.

Effective November 1, 2015, the Authority contracted with MV Transportation for a five-year period to provide turn-key employee and customer busing services, which replaced the service provided by SP+ as well as the costs for repair and other services related to the Authority shuttle bus fleet, which was subsequently retired. The MV Transportation contract ended October 31, 2020 and was not renewed for the remainder of FY 2021 due to the temporary closure of the Airport's remote parking lots. The costs of the shuttle services for the years ended June 30, 2021 and 2020 are \$399,592 and \$2,158,069, respectively.

(c) Construction Contracts

The Authority did not have any contract commitments outstanding of at June 30, 2021.

(d) Federal and Other Grants

As of June 30, 2021, the Authority had nonexpended, noncancelable grant commitments of \$8,868,711 for the following items:

	Nonexpended, Noncancelable Grant Commitments
Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA)	\$ 7,034,035
Acquire Aircraft Rescue & Fire Vehicle	756,296
CRRSAA Concessions Relief	640,106
Conduct Environmental Study (EIS)	225,727
Rehabilitation of Taxiway D7 and Taxiway G (shoulder/in-field)	172,669
County of Los Angeles Measure R, I-5 construction mitigation	39,878
Total Nonexpended, Noncancelable Grant Commitments	<u>\$ 8,868,711</u>

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The Authority has been awarded various federal and other grants for traffic mitigation, facility improvement, COVID-19 relief, and COVID-19 safety equipment. Grants awarded and expenditures against those grants for the years ended June 30, 2021 and 2020, respectively, are as follows:

Award Date	Award Amount	Project description	Expenditures charged to grant	
			2021	2020
Aug. 2017	\$ 2,417,000	Conduct environmental study	\$ 839,563	\$ 530,361
Jun. 2019	2,196,041	Rehab. Taxiway A design and construction	—	1,895,590
Apr. 2020	21,081,611	CARES Act grant - COVID-19 relief	17,817,411	3,264,200
Aug. 2020	758,166	Acquire ARFF Truck	1,870	—
Sep. 2020	1,900,000	Rehab. Delta Ramp	1,900,000	—
Sep. 2020	987,507	Rehab. Taxiway D and G	814,831	—
Jun. 2021	1,892,793	Acquire Hollyonna property	1,892,793	—
Total expenditures charged to federal grants			23,266,468	5,690,151
Jun. 2015	180,000	CoLA – Measure R, I-5 support services	—	65,500
Total expenditures charged to local grants			—	65,500
Total expenditures charged to grants			<u>\$ 23,266,468</u>	<u>\$ 5,755,651</u>

In FY 2021, the Authority received additional federal grant funds awarded through CRRSAA, which was signed into law by the President on December 27, 2020. The Authority was awarded \$7,034,035 to support airport operations and to supplement the loss in revenues resulting from the COVID-19 pandemic. An additional amount of \$640,106 was received through the CRRSAA concessions relief addendum to provide relief to eligible concessionaires at the Airport. The Authority has not used any of the CRRSAA grant funds as of June 30, 2021. Additionally, the American Rescue Plan Act (ARPA) was signed into law by the President on March 11, 2021, and in June 2021 the Authority was allocated \$20,749,123 in ARPA grant funds, which was formally awarded to the Authority in August 2021.

Amounts received or receivable from granting agencies are subject to audit and adjustment by grantor agencies. While no matters of noncompliance were disclosed by the audit of the financial statements or single audit of the federal grant programs which resulted in disallowed costs, grantor agencies may subject grant programs to additional compliance tests, which may result in disallowed costs. In the opinion of management, the Authority has complied with provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts.

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(12) Airport Development Agreement/Replacement Passenger Terminal Project

On August 1, 2016, the City of Burbank approved a new Development Agreement associated with entitlement of the Replacement Passenger Terminal (RPT) project and on November 8, 2016, voters in the City of Burbank passed Measure B (70% approval) allowing for the development of a RPT at the Airport.

Since the passage of Measure B, the Authority has started to address multiple tasks for the RPT process including the completion and receipt of conditional approval by the FAA for its Airport Layout Plan (ALP); seeking grant funding, beginning the application process for potential U.S. Department of Transportation credit programs; coordinating with the FAA, as the lead agency, for the Environmental Impact Statement under the National Environmental Policy Act (NEPA); completing a concept validation and initial cost estimate; selecting a project delivery method and program manager; completing six public charettes; and continuing financial analysis of various potential financing options for the RPT.

However, in mid-March 2020, the effects of the COVID-19 pandemic across the nation and the world had an immediate and unprecedented negative impact on the national economy and the entire global aviation industry. By April 2020, in response to the rapid and severe decline in passenger activity and corresponding loss of revenues, the Authority implemented temporary airline and tenant economic relief measures, as well as, cash conservation and expense reduction measures including the suspension of non-essential discretionary projects such as the Replacement Passenger Terminal project, which extended through the end of FY 2021. In September 2021, with airline support, the Authority authorized the restart of activities related to the RPT.

(13) COVID-19 Impact on the Authority

The outbreak of the COVID-19 pandemic in March 2020 and the related restrictions and measures adopted to contain the spread of the virus had a negative impact on travel and travel-related industries. The federal government and many states, including California, instituted travel restrictions, social distancing guidelines, and/or stay-at-home health orders since the start of the COVID-19 pandemic. Although the Airport's operations have continued largely uninterrupted through the pandemic due to the essential nature of its core business, the Airport's operations were materially affected by the COVID-19 pandemic.

While air travel and passenger activity at the Airport began to improve in the last quarter of FY 2021, uncertainties still remain. The duration of these uncertainties and the ultimate financial impacts cannot be reasonably estimated at this time.

(14) Subsequent Events

On November 15, 2021, the federal Infrastructure Investment and Jobs Act (IIJA) was signed into law and provides funding over a five-year period for an array of diverse projects. Contained in the Act is specific funding for eligible airport infrastructure projects including the improvement of airfield safety through passenger terminal relocation. The IIJA also expands the eligibility of the Transportation Infrastructure Finance and Innovation Act (TIFIA) program to allow airports access to low interest loans for certain airport projects. This new legislation may provide additional financial support to assist with the funding for the Authority's Replacement Passenger Terminal project.