

May 10, 2022

CALL AND NOTICE OF A SPECIAL MEETING OF THE FINANCE AND ADMINISTRATION COMMITTEE OF THE BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

NOTICE is hereby given that a special meeting of the Finance and Administration Committee will be held <u>Thursday, May 12, 2022, at 11:00 a.m.</u>, in the Airport Skyroom of Hollywood Burbank Airport, 2627 N. Hollywood Way, Burbank, California 91505.

Pursuant to Government Code Section 54953(e), members of the Commission may participate in this meeting via teleconference. In the interest of maintaining appropriate social distancing, a physical location is not being provided for the public to attend or comment. Members of the public may observe the meeting telephonically and may offer comment in real time through the following number:

Dial In: (978) 990-5000

Access Code: 880737#

Terri Williams, Board Secretary Burbank-Glendale-Pasadena Airport Authority

SPECIAL MEETING OF THE

FINANCE AND ADMINISTRATION COMMITTEE

Airport Skyroom Thursday, May 12, 2022 11:00 a.m

The public comment period is the opportunity for members of the public to address the Committee on agenda items and on airport-related non-agenda matters that are within the Committee's subject matter jurisdiction. At the discretion of the presiding officer, public comment on an agenda item may be presented when that item is reached.

When in-person attendance or participation at meetings of the Committee is allowed, members of the public are requested to observe the following rules of decorum:

- Turn off cellular telephones and pagers.
- Refrain from disorderly or boisterous conduct, including loud, threatening, profane, or abusive language, clapping, whistling, stamping, or other acts that disrupt or otherwise render unfeasible the orderly conduct of the meeting.
- If you desire to address the Committee during the public comment period, fill out a speaker request card and present it to the Board Secretary.
- Confine remarks to agenda items or to airport-related non-agenda matters that are within the Committee's subject matter jurisdiction.
- Limit comments to five minutes or to such other period of time as may be specified by the presiding officer.

The following activities are prohibited:

- Allocation of speaker time to another person.
- Video presentations requiring use of Authority equipment.

Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the Authority to the Committee less than 72 hours prior to that meeting are available for public inspection at Hollywood Burbank Airport (2627 N. Hollywood Way, Burbank) in the administrative office during normal business hours.

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In accordance with the Americans with Disabilities Act of 1990, if you require a disability-related modification or accommodation to attend or participate in this meeting, including auxiliary aids or services, please call the Board Secretary at (818) 840-8840 at least 48 hours prior to the meeting.

AGENDA

Thursday, May 12, 2022

- 1. Roll Call
- 2. Approval of Agenda
- 3. Public Comment
- 4. Item for Discussion
 - a. Proposed Fiscal Year 2022/2023 ("FY 2023") Budget

No staff report is attached. Staff will continue to review with the Committee the proposed FY 2023 Budget focusing on the proposed Operations and Maintenance ("O&M") expenditures.

5. Adjournment

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY

PROPOSED FY 2022/2023

BUDGET AND BUDGET OVERVIEW



BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY PROPOSED FY 2022/2023 ("FY 2023") BUDGET SUMMARY

Draft: May 12, 2022

| | | | | _ | | | _ | | |
|--------------|-------------|-------|--------------|---------------|---------|-----|--------------|-------|--------------------------------|
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| | | 1541 | | | - 1 1 1 | | | W W W | $\Delta \mathbf{F} \mathbf{V}$ |
| | | W. W. | | | | | | | _ 1 |

| | Proposed Budget FY 2023 | | Adopted Budget FY 2022 | | \$ Change | % Change |
|--|-------------------------------|-----|------------------------------|-----|--------------|----------|
| Rentals \$ | 17,775,000 | \$ | 16,250,000 | \$ | 1,525,000 | 9.38% |
| Parking | 23,750,000 | | 10,735,000 | | 13,015,000 | 121.24% |
| Concessions | 11,375,000 | | 4,500,000 | | 6,875,000 | 152.78% |
| Landing Fees | 3,900,000 | | 2,550,000 | | 1,350,000 | 52.94% |
| Investment Income | 3,550,000 | | 2,300,000 | | 1,250,000 | 54.35% |
| Ground Transportation | 2,040,000 | | 1,090,000 | | 950,000 | 87.16% |
| Other Revenues | 1,580,000 | | 600,000 | | 980,000 | 163.33% |
| Total Operating Revenues | 63,970,000 | | 38,025,000 | | 25,945,000 | 68.23% |
| PFC Revenues / Reserves | 4,504,040 | | 6,766,150 | | (2,262,110) | -33.43% |
| Airport Improvement Program Grants | 3,545,960 | | 924,056 | | 2,621,904 | 283.74% |
| CFC Fees: 2012 Bond Issue | 4,000,000 | | 2,300,000 | | 1,700,000 | 73.91% |
| Facility Rent - RAC | 1,030,962 | | 1,030,962 | | - | 0.00% |
| Total Nonoperating Revenues | 13,080,962 | | 11,021,168 | | 2,059,794 | 18.69% |
| Total Operating & Nonoperating Revenues | 77,050,962 | | 49,046,168 | | 28,004,794 | 57.10% |
| Federal Relief Grant Funds | | | | | | |
| Bond P & I (2012 Issue) | 804,930 | | 2,503,994 | | (1,699,064) | -67.85% |
| Bond P & I (2015 Issue) | 3,817,862 | | 4,561,500 | | (743,638) | -16.30% |
| Concession Relief | - | | 2,500,000 | | (2,500,000) | -100.00% |
| Personnel Costs | | | 7,779,373 | | (7,779,373) | -100.00% |
| Total Federal Relief Grant Funds | 4,622,792 | | 17,344,867 | | (12,722,075) | -73.35% |
| Total Revenues & Federal Relief Grant Funds | 81,673,754 | | 66,391,035 | | 15,282,719 | 23.02% |
| Airport Reserves / Interim Financing (Note 1) | 34,225,000 | | - | | 34,225,000 | N/A |
| Total \$ | 115,898,754 | \$_ | 66,391,035 | \$_ | 49,507,719 | 74.57% |

USES OF FUNDS: SUMMARY

| | | Proposed Budget FY 2023 | | Adopted Budget FY 2022 | | \$ Change | % Change |
|---|----|-------------------------------|-----|------------------------------|-----|------------|-----------|
| Bond P & I (2012 Issue) | \$ | 5,835,892 | \$ | 5,834,956 | \$ | 936 | 0.02% |
| Bond P & I (2015 Issue) | | 4,564,500 | _ | 4,561,500 | _ | 3,000 | 0.07% |
| Subtotal Debt Service | | 10,400,392 | | 10,396,456 | | 3,936 | 0.04% |
| Operations and Maintenance | | 55,415,900 | | 45,775,550 | | 9,640,350 | 21.06% |
| Total Operating Expenses | | 65,816,292 | | 56,172,006 | | 9,644,286 | 17.17% |
| Facility Improvement Program | | | | | | | |
| Noise Mitigation | | 1,000,000 | | 125,000 | | 875,000 | 700.00% |
| Other Improvements | | 10,690,000 | | 8,668,850 | | 2,021,150 | 23.32% |
| Replacement Passenger Terminal Prograr | n | 34,225,000 | | 275,000 | | 33,950,000 | 12345.45% |
| Total Facility Improvement Program | | 45,915,000 | | 9,068,850 | _ | 36,846,150 | 406.29% |
| Parking Tax | | 2,544,643 | | 1,150,179 | | 1,394,464 | 121.24% |
| Total Operating & Nonoperating Expenses | ; | 114,275,935 | _ | 66,391,035 | _ | 47,884,900 | 72.13% |
| Additional O & M Reserve Requirement | | 1,622,819 | _ | - | _ | 1,622,819 | N/A |
| Total | \$ | 115,898,754 | \$_ | 66,391,035 | \$_ | 49,507,719 | 74.57% |

Note 1: Programmed use of Airport Reserves is limited to the estimated FY 2023 capital outlay for the Replacement Passenger Terminal (RPT) project, pending reimbursement through interim financing.

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY PROPOSED FY 2022/2023 ("FY 2023") BUDGET OPERATIONS & MAINTENANCE ("O & M") EXPENSES

Draft: May 12, 2022

| | | PROPOSED | ADOPTED | \$ | |
|-------|--|----------|--------------|----------|---------|
| | | BUDGET | BUDGET | AMOUNT | % |
| ACCT# | DESCRIPTION | FY 2023 | FY 2022 | CHANGE | CHANGE |
| 8000 | Regular Wages | | \$ 3,345,000 | | 3.23% |
| 8012 | Overtime Wages | 360,000 | 350,000 | 10,000 | 2.86% |
| 8100 | Sick Leave | 279,000 | 271,000 | 8,000 | 2.95% |
| 8102 | Vacation | 285,000 | 284,000 | 1,000 | 0.35% |
| 8103 | Payroll Taxes | 378,000 | 368,000 | 10,000 | 2.72% |
| 8104 | Workers' Compensation Insurance | 685,000 | 632,000 | 53,000 | 8.39% |
| 8105 | Group Insurance | 581,000 | 493,000 | 88,000 | 17.85% |
| 8107 | Retiree Medical Trust | 48,000 | 50,400 | (2,400) | -4.76% |
| 8109 | Holiday | 238,000 | 235,000 | 3,000 | 1.28% |
| 8110 | Employee Retirement Plan | 543,000 | 482,000 | 61,000 | 12.66% |
| 8111 | Employee Medical Opt Out | 28,800 | 34,200 | (5,400) | -15.79% |
| 8115 | FSA Admin. | 900 | 900 | - | 0.00% |
| 8120 | Certification Pay | 217,000 | 220,000 | (3,000) | -1.36% |
| 8125 | Training Pay | 12,000 | 12,600 | (600) | -4.76% |
| 8200 | Office Supplies | 70,000 | 65,000 | 5,000 | 7.69% |
| 8202 | Periodicals, Maps and Pamphlets | 7,900 | 3,200 | 4,700 | 146.88% |
| 8204 | Printing and Binding | 13,350 | 14,900 | (1,550) | -10.40% |
| 8206 | Special Office / Other Supplies | 110,940 | 90,000 | 20,940 | 23.27% |
| 8208 | Postage | 14,000 | 14,000 | - | 0.00% |
| 8210 | Office / Noise Equipment Service | 191,550 | 170,250 | 21,300 | 12.51% |
| 8212 | Copy Machine Lease | 26,600 | 26,600 | - | 0.00% |
| 8214 | Office Equipment Rent | 700 | 700 | - | 0.00% |
| 8216 | Photographic Expense | 250 | 1,250 | (1,000) | -80.00% |
| 8252 | Recruitment Expense | 20,000 | 20,000 | - | 0.00% |
| 8254 | Membership Dues | 165,470 | 161,000 | 4,470 | 2.78% |
| 8256 | Uniform Expense | 149,840 | 130,000 | 19,840 | 15.26% |
| 8258 | Commission Meeting | 175,000 | 175,000 | - | 0.00% |
| 8260 | Conference Meeting | 108,800 | 65,000 | 43,800 | 67.38% |
| 8261 | Training Expense | 347,050 | 290,000 | 57,050 | 19.67% |
| 8302 | Fuel, Oil and Lubricants | 400,000 | 150,000 | 250,000 | 166.67% |
| 8303 | Low Value Communications Equipment | 2,000 | 3,400 | (1,400) | -41.18% |
| 8304 | Low Value Machinery / Equipment | 21,250 | 11,500 | 9,750 | 84.78% |
| 8305 | Low Value Furniture / Fixtures | 12,000 | 10,000 | 2,000 | 20.00% |
| 8306 | Vehicle Repair / Maintenance Supplies | 50,000 | 60,000 | (10,000) | -16.67% |
| 8308 | General Repair / Maintenance | 150,000 | 150,000 | - | 0.00% |
| 8316 | Shop Supplies | 66,000 | 60,000 | 6,000 | 10.00% |
| 8318 | Electrical Supplies | 160,250 | 150,000 | 10,250 | 6.83% |
| 8320 | Plumbing, Heating and Air Conditioning | 190,000 | 129,500 | 60,500 | 46.72% |
| 8322 | Building / Construction Supplies | 75,000 | 75,000 | - | 0.00% |
| 8324 | Telephone Expense | 320,000 | 320,000 | | 0.00% |
| 8326 | Communications Maintenance | 58,600 | 53,200 | 5,400 | 10.15% |
| 8332 | Industrial Chemical Supplies | 14,500 | 14,500 | - | 0.00% |

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY PROPOSED FY 2022/2023 ("FY 2023") BUDGET OPERATIONS & MAINTENANCE ("O & M") EXPENSES

Draft: May 12, 2022

| | | | PROPOSED | T | ADOPTED | П | \$ | | |
|-----------|--|----------|---------------------------------------|----------|------------|----------|-----------|--------------|--|
| | | | BUDGET | | BUDGET | | AMOUNT | % | |
| ACCT# | DESCRIPTION | | FY 2023 | | FY 2022 | | | /º CHANGE | |
| | | <u> </u> | • | <u> </u> | | <u> </u> | CHANGE | | |
| 8334 | Operating / Maintenance Equipment Lease | \$ | · · · · · · · · · · · · · · · · · · · | \$ | | \$ | 35,300 | 63.04% | |
| 8336 | Utility – Gas | | 55,000 | ┡ | 40,000 | | 15,000 | 37.50% | |
| 8338 | Utility – Electric | | 1,600,000 | ┡ | 1,540,000 | | 60,000 | 3.90% | |
| 8340 | Utility – Water | | 430,000 | ┡ | 400,000 | | 30,000 | 7.50% | |
| 8341 | Sign Repair and Maintenance | | 110,000 | ┡ | 110,000 | L | - | 0.00% | |
| 8342 | Landscaping Expense | _ | 258,000 | ╀ | 205,500 | L | 52,500 | 25.55% | |
| 8344 | Paint Expense | | 167,500 | ┡ | 167,500 | | - | 0.00% | |
| 8604 | ARFF Services | _ | 3,818,000 | _ | 3,640,000 | L | 178,000 | 4.89% | |
| 8606 | Tenant Janitorial Services | | 937,500 | ┡ | 774,700 | | 162,800 | 21.01% | |
| 8607 | Janitorial Services | | 1,294,750 | ┡ | 1,070,500 | | 224,250 | 20.95% | |
| 8608 | Refuse Collection | | 185,000 | ┡ | 185,000 | | - | 0.00% | |
| 8610 | Contractual Building | | 190,000 | L | 190,000 | | - | 0.00% | |
| 8612 | Contractual Systems | | 1,438,500 | L | 1,548,800 | | (110,300) | -7.12% | |
| 8620 | Contractual Vehicle Maintenance | | 385,400 | | 385,400 | | - | 0.00% | |
| 8622 | Other Contracted O & M Costs | | 1,052,100 | L | 949,900 | | 102,200 | 10.76% | |
| 8625 | Contractual Parking Ops. (Self-Park / Valet) | | 5,693,200 | | 4,020,000 | | 1,673,200 | 41.62% | |
| 8626 | Contractual Transportation Services | | 3,000,000 | | 65,000 | | 2,935,000 | 4515.38% | |
| 8702 | Noise Consultants | | 87,000 | | 87,000 | | - | 0.00% | |
| 8704 | Legal Services | | 1,200,000 | | 650,000 | | 550,000 | 84.62% | |
| 8706 | Audit Services | | 140,000 | | 140,000 | | - | 0.00% | |
| 8708 | Professional Management Services | | 16,035,000 | | 15,050,000 | | 985,000 | 6.54% | |
| 8709 | Engineering Services | | 85,000 | | 85,000 | | - | 0.00% | |
| 8710 | Financial Services | | 860,000 | | 555,000 | | 305,000 | 54.95% | |
| 8711 | Other Professional Services | | 2,376,300 | | 1,450,000 | | 926,300 | 63.88% | |
| 8715 | Environmental Services | | 202,000 | | 100,000 | | 102,000 | 102.00% | |
| 8804 | Bad Debt Expense | | 4,000 | | 4,000 | | - | 0.00% | |
| 8816 | Insurance | | 1,690,000 | | 1,732,600 | | (42,600) | -2.46% | |
| 8818 | Public Relations / Advertising | | 104,500 | | 73,500 | | 31,000 | 42.18% | |
| 8819 | Air Service Retention and Development | | 630,000 | | 435,000 | | 195,000 | 44.83% | |
| 8822 | Licenses, Permits and Fees | | 341,600 | | 284,550 | | 57,050 | 20.05% | |
| 8825 | Uninsured Loss | | 10,000 | | 10,000 | | - | 0.00% | |
| ſ | TOTAL O & M EXPENDITURES | \$ | 54,501,400 | \$ | 45,197,050 | \$ | 9,304,350 | 20.59% | |
| 0 0 11 51 | | 17 | 3 ., 2 3 ., 100 | 17 | ,, | * | -,, | 20.00 /0 | |
| 9010 | QUIPMENT AND PROJECTS Vehicles / Equipment | \$ | 524,000 | ¢ | 315,000 | \$ | 209,000 | 66.35% | |
| | | Ψ | • | Ψ | | Φ | · | | |
| 9022 | Other Machinery / Equipment | \vdash | 296,000 | ╀ | 170,000 | \vdash | 126,000 | 74.12% | |
| 9026 | Office Equipment / Systems | | 94,500 | | 93,500 | | 1,000 | 1.07% | |
| ſ | TOTAL O & M EQUIPMENT/PROJECTS | \$ | 914,500 | \$ | 578,500 | \$ | 336,000 | 58.08% | |
| то | TAL OPERATIONS AND MAINTENANCE | \$ | 55,415,900 | \$ | 45,775,550 | \$ | 9,640,350 | 21.06% | |

BURBANK-GLENDALE-PASADENA AIRPORT AUTHORITY PROPOSED FY 2022/2023 ("FY 2023") BUDGET FACILITY IMPROVEMENT (CAPITAL) PROGRAM

Draft: May 12, 2022

| | | | Funded By PFC | | Funded By AIP | | Funded By Airport Reserves/ | | unded By Airport |
|---|----|------------|------------------|-----------|------------------|-----------|--------------------------------|----|---------------------|
| PROJECT DESCRIPTION | | Cost | F | Revenues | | Grant | Interim Financing | | Share |
| BUILDING IMPROVEMENTS | | | | | | | | | |
| 1) Minor Building Improvements | \$ | 250,000 | \$ | - | \$ | - | \$ - | \$ | 250,000 |
| TOTAL BUILDING IMPROVEMENTS | \$ | 250,000 | \$ | - | \$ | - | \$ - | \$ | 250,000 |
| IT / COMMUNICATIONS / SECURITY | | | | | | | | | |
| 2) Communications Center Equipment Replacement | \$ | 550,000 | \$ | _ | \$ | - | \$ - | \$ | 550,000 |
| 3) IT Network Infrastructure Equipment Replacement | | 350,000 | | _ | | - | - | | 350,000 |
| 4) DVSS Hardware Replacement / Upgrades | | 225,000 | | - | | - | - | | 225,000 |
| 5) Parking Lot Revenue Control Equipment Upgrades | | 210,000 | | - | | - | - | | 210,000 |
| TOTAL IT / COMMUNICATIONS / SECURITY | \$ | 1,335,000 | \$ | - | \$ | - | \$ - | \$ | 1,335,000 |
| EQUIPMENT | | | | | | | | | |
| 6) ARFF Rescue Vehicle Replacement (Rescue #17) | \$ | 400,000 | \$ | - | \$ | - | \$ - | \$ | 400,000 |
| 7) HVAC Replacements | | 175,000 | | - | | - | - | | 175,000 |
| 8) Airfield Maintenance Equipment (Mower) | | 160,000 | | - | | - | - | | 160,000 |
| 9) ARFF Truck Replacement (bid and award process) | | 15,000 | | - | | - | - | | 15,000 |
| TOTAL EQUIPMENT | \$ | 750,000 | \$ | - | \$ | - | \$ - | \$ | 750,000 |
| RUNWAY / TAXIWAY / ROADWAY PROJECTS | | | | | | | | | |
| 10) Airfield Lighting Vault Replacement - Construction | \$ | 3,000,000 | \$ | 3,000,000 | \$ | - | \$ - | \$ | - |
| 11) Taxiway C Pavement Rehabilitation - Construction | | 3,400,000 | | 659,940 | | 2,740,060 | - | | - |
| 12) Runway 8 PAPI Relocation | | 455,000 | | 455,000 | | - | - | | - |
| 13) Runway/Taxiway Shoulder Rehabilitation - Design | | 500,000 | | - | | - | - | | 500,000 |
| 14) Landside Roadway and Pavement Construction | | 325,000 | | - | | - | - | | 325,000 |
| 15) Parking Lot Improvements | | 575,000 | | - | | - | - | | 575,000 |
| 16) Electric Vehicle (EV) Charging Infrastructure | | 100,000 | | - | | - | - | | 100,000 |
| TOTAL RUNWAY / TAXIWAY / ROADWAY PROJECTS | \$ | 8,355,000 | \$ | 4,114,940 | \$ | 2,740,060 | \$ - | \$ | 1,500,000 |
| NOISE MITIGATION | | | | | | | | | |
| 17) Part 150 Update | \$ | 1,000,000 | \$ | 194,100 | \$ | 805,900 | \$ - | \$ | - |
| TOTAL NOISE MITIGATION | \$ | 1,000,000 | \$ | 194,100 | \$ | 805,900 | \$ - | \$ | - |
| SUBTOTAL | | 11,690,000 | \$ | 4,309,040 | \$ | 3,545,960 | \$ - | \$ | 3,835,000 |
| REPLACEMENT PASSENGER TERMINAL PROGRAM | | | | | | | | | |
| 18) Replacement Passenger Terminal Project (multi-year) | \$ | 34,225,000 | \$ | - | \$ | - | \$ 34,225,000 | \$ | |
| TOTAL FACILITY IMPROVEMENT PROGRAM | \$ | 45,915,000 | \$ | 4,309,040 | \$ | 3,545,960 | \$ 34,225,000 | \$ | 3,835,000 |

Notes:

- 1) Appropriations in the amount of \$250K have been included to address small projects.
- 2) Communications Equipment Replacement: (\$350K Console Replacement; \$200K Crash Phone Replacement)
- 3) IT Infrastructure Equipment: (\$350K Core Switch / Blade Server Replacement).
- 4) Digital Video Surveillance System DVSS (Installation of new and replacement equipment \$225K).
- 5) Parking Lot Revenue Control Equipment \$210K (Software / Hardware / LPR Camera Upgrades).
- 6) ARFF Rescue Vehicle Replacement for Unit #17 due to vehicle age (\$400K).
- 7) HVAC Replacements (\$105K Compressors Building 9, \$70K Maintenance).
- 8) Airfield Maintenance Equipment Replacement mower due to age of existing equipment (\$160K).
- 9) ARFF Truck Replacement \$15K provides for bidding and award of contract pending receipt of FAA AIP Grant Balance of acquisition cost to be programmed into FY 2024 due to anticipated long lead time for delivery.
- 10) Airfield Lighting Vault Replacement Construction commenced in FY 2022 \$3 million programmed in FY 2023 for project completion.
- 11) Taxiway C Pavement Rehabilitation Design completed in FY 2022. Pending AIP Grant, \$3 million programmed in FY 2023
- 12) Relocation of the Runway 8 Precision Approach Pathway Indicators (PAPI) per airline request. This runway approach navigation equipment project commenced in FY 2022 \$455K is programmed into FY 2023 for project completion.
- 13) Rwy / Twy / Shoulder Rehabilitation \$500K in design costs programmed in FY 2023. Construction in future years pending AIP Grants
- 14) Landside Roadway and Pavement Construction \$325K to address pavement areas that have degraded
- 15) Parking Lot Improvements to the A-1 Parcel area to improve passenger convenience and ingress / egress efficiency (\$575K)
- 16) Electric Vehicle (EV) Charging Infrastructure \$100K to commence project including planning, site evaluations and drawings.
- 17) Part 150 Update pending receipt of AIP Grant (\$1 million).
- 18) Replacement Passenger Terminal \$33.2 million programmed as estimated FY 2023 costs for PM and DB; \$1 million as estimated technical / financial support consultant costs. The total estimated amount of \$34.2 million initially funded with Airport Reserves to be reimbursed through future Interim Financing.